# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

	$\cap$	D	R/	ıc	)	V
Г		к	N	ıc	) =	$\mathbf{r}$

CURRENT REPORT
PURSUANT TO SECTION 13 OR 15(d)
OF THE SECURITIES EXCHANGE ACT OF 1934

May 11, 2018
Date of Report
(Date of earliest event reported)

## SYNCHRONY FINANCIAL

(Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction

of incorporation)

001-36560 (Commission File Number) 51-0483352 (I.R.S. Employer Identification No.)

06902

(Zip Code)

777 Long Ridge Road, Stamford, Connecticut

(Address of principal executive offices)

(203) 585-2400

(Registrant's telephone number, including area code)

N/A

(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- " Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company

0

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

#### Item 7.01 Regulation FD Disclosure.

The information contained in this Item 7.01 of this Current Report on Form 8-K, including Exhibit 99.1, is furnished pursuant to Item 7.01 of Form 8-K and shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Securities Exchange Act of 1934, as amended, except as shall be expressly stated by specific reference in such filing.

#### Item 9.01 Financial Statements and Exhibits.

(d) Exhibits

The following exhibits are being furnished as part of this report:

<u>Number</u>	<u>Description</u>
99 1	Synchrony Financial - Quarterly Investor Presentation - 1st Quarter 2018

#### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

#### SYNCHRONY FINANCIAL

Date: May 11, 2018 By: /s/ Jonathan Mothner

Name: Jonathan Mothner

Executive Vice President, General Counsel and

Title: Secretary

#### **EXHIBIT INDEX**

<u>Number</u> <u>Description</u>

99.1 Synchrony Financial - Quarterly Investor Presentation - 1st Quarter 2018



## **Disclaimers**

#### Cautionary Statement Regarding Forward-Looking Statements

This presentation contains certain forward-looking statements as defined in Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, which are subject to the "safe harbor" created by those sections. Forward-looking statements are based on management's current expectations and assumptions, and are subject to inherent uncertainties, risks and changes in circumstances that are difficult to predict. As a result, actual results could differ materially from those indicated in these forward-looking statements. Factors that could cause actual results to differ materially include global political, economic, business, competitive, market, regulatory and other factors and risks, such as: the impact of macroeconomic conditions and whether industry trends we have identified develop as anticipated; retaining existing partners and attracting new partners, concentration of our revenue in a small number of Retail Card partners, promotion and support of our products by our partners, and financial performance of our partners; cyber-attacks or other security breaches; higher borrowing costs and adverse financial market conditions impacting our funding and liquidity, and any reduction in our credit ratings; our ability to grow our deposits in the future; our ability to securitize our loan receivables, occurrence of an early amortization of our securitization facilities, loss of the right to service or subservice our securitized loan receivables, and lower payment rates on our securitized loan receivables; changes in market interest rates and the impact of any margin compression; effectiveness of our risk management processes and procedures, reliance on models which may be inaccurate or misinterpreted, our ability to manage our credit risk, the sufficiency of our allowance for loan losses and the accuracy of the assumptions or estimates used in preparing our financial statements; our ability to offset increases in our costs in retailer share arrangements; competition in the consumer finance industry; our concentration in the U.S. consumer credit market; our ability to successfully develop and commercialize new or enhanced products and services; our ability to realize the value of acquisitions and strategic investments; reductions in interchange fees; fraudulent activity; failure of third parties to provide various services that are important to our operations; disruptions in the operations of our computer systems and data centers; international risks and compliance and regulatory risks and costs associated with international operations; alleged infringement of intellectual property rights of others and our ability to protect our intellectual property; litigation and regulatory actions; damage to our reputation; our ability to attract, retain and motivate key officers and employees; tax legislation initiatives or challenges to our tax positions and/or interpretations, and state sales tax rules and regulations; a material indemnification obligation to GE under the Tax Sharing and Separation Agreement with GE if we cause the split-off from GE or certain preliminary transactions to fail to qualify for tax-free treatment or in the case of certain significant transfers of our stock following the split-off; regulation, supervision, examination and enforcement of our business by governmental authorities, the impact of the Dodd-Frank Wall Street Reform and Consumer Protection Act and the impact of the Consumer Financial Protection Bureau's regulation of our business; impact of capital adequacy rules and liquidity requirements; restrictions that limit our ability to pay dividends and repurchase our common stock, and restrictions that limit the Synchrony Bank's ability to pay dividends to us; regulations relating to privacy, information security and data protection; use of third-party vendors and ongoing third-party business relationships; and failure to comply with anti-money laundering and anti-terrorism financing laws.

For the reasons described above, we caution you against relying on any forward-looking statements, which should also be read in conjunction with the other cautionary statements that are included elsewhere in this presentation and in our public filings, including under the heading "Risk Factors" in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2017, as filed on February 22, 2018. You should not consider any list of such factors to be an exhaustive statement of all of the risks, uncertainties, or potentially inaccurate assumptions that could cause our current expectations or beliefs to change. Further, any forward-looking statement speaks only as of the date on which it is made, and we undertake no obligation to update or revise any forward-looking statement to reflect events or circumstances after the date on which the statement is made or to reflect the occurrence of unanticipated events, except as otherwise may be required by law.

#### Non-GAAP Measures

The information provided herein includes a financial measure that is not prepared in accordance with U.S. generally accepted accounting principles ("GAAP"). We refer to "managed-basis" as presenting certain loan performance measures as if loans sold by us to our securitization trusts were never sold and derecognized in our GAAP financial statements. We believe it is useful to consider these performance measures on a managed-basis for 2009 when comparing to similar GAAP measures in later years since we serviced the securitized and owned loans, and related accounts, in the same manner without regard to ownership of the loans. The reconciliation of the managed-basis loan performance measures in this presentation to the comparable GAAP measures for the twelve months ended December 31, 2009 is included at the end of this presentation in "Appendix-Non-GAAP Reconciliations."



# Synchrony Financial Overview

#### **Leading Consumer Finance Business**

- Largest Private Label Credit Card (PLCC) provider in US<sup>(a)</sup>
- A leader in financing for major consumer purchases and healthcare services
- Long-standing and diverse partner base

# Strong Value Proposition for Partners and Consumers

- Advanced data analytics and targeted marketing capabilities
- Dedicated team members support partners to help maximize program effectiveness
- Enhanced sales growth and additional economic benefits for partners
- Access to instant credit, promotional financing, and rewards for customers

#### **Robust Data and Technology Capabilities**

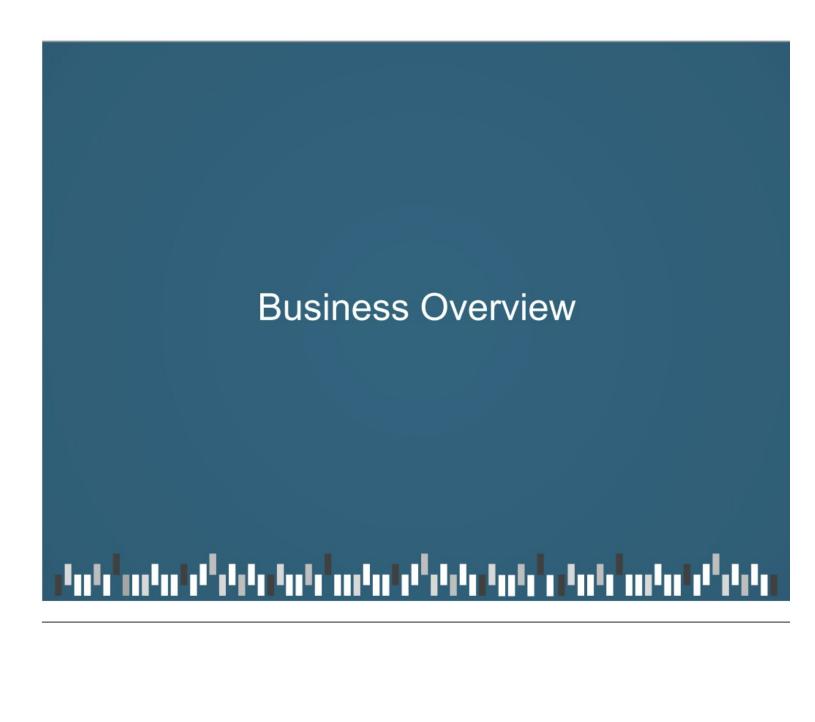
- Deep partner integration enables customized loyalty products across channels
- Partner and cardholder focused mobile payments and e-commerce solutions
- Leveraging digital, loyalty, and analytics capabilities to augment growth

#### Attractive Growth and Ample Opportunities

- · Strong receivables growth
- Significant opportunity to leverage long-standing partnerships to increase penetration
- Opportunity to attract new partners
- Developing broad product suite to build a leading, full-scale online bank

#### Strong Financial Profile and Operating Performance

- Solid fundamentals with attractive returns
- Strong capital and liquidity with diverse funding profile
- Paid quarterly common stock dividend of \$0.15 per share in 1Q18 and continued to execute \$1.64 billion share repurchase program (through June 30, 2018)



# Partner-Centric Business with Leading Sales Platforms

	Retail Card	Payment Solutions	CareCredit		
	Walmart *	Ashley.  Ashley.  Ashley.	Animal Hospitals		
	PayPal Sams	MATTRESS FIRM  An Utun bas itun  Center L A B O Y	HEARTLAND ENDORSED BY  AMERICAN SOCIETY OF BASTLAND REPLANT		
	JCPenney bp TIX THE TIX COMPANIES, INC.	The Container Store The Original Storage and Organization Store  jiffylube	Vision case for life Purific Surgeons *  REASTIC SURGEONS *  RETTE  ADD  For any a Color  Professor  Professor  Professor		
	Private label credit cards, Dual Cards™, general purpose co-branded credit cards and small- and medium-sized business credit products	Promotional financing for major consumer purchases, offering private label credit cards & installment loans	Promotional financing to consumers for health and personal care procedures, products, and services		
Interest and Fees on Loans <sup>(a)</sup>	\$12,231	\$2,228	\$2,055		
Loan Receivables <sup>(b)</sup>	\$52	\$17	\$9		



(a) For 2Q17 through 1Q18, \$ in millions.(b) \$ in billions, as of March 31, 2018.

## **Customized Credit Products**

#### **Payment Retail Card** CareCredit **Solutions** Dual Card™ Private Label Dual Card™ Private Label Co-Brand Private Label [LOWES] advantage > CATHAY PACIFIC 4184 0153 4261 8901 Accepted at Accepted at Retailer only Retailer and private Accepted at Accepted at acceptance network locations network locations network acceptance provider network network locations locations Affinity to retailer, provides customized Big-ticket focus, offering Offering promotional financing, benefits & features promotional financing expanded card utility Dental · Cash back, discounts Home Vision Furniture · Credit events & promotions Cosmetic Electronics · Reward/best customer programs Veterinary Auto Credit Card 3-2-1 Save. Luxury Earn unlimited cash back. · Power sports 31 21 7 furniture & mattress special 12 month financing available 5% Back synchrony

# Fast-Growing Online Bank

## **Synchrony Bank**

## **FDIC-Insured Deposit Products**

**Certificates of Deposit** 

**Money Market Accounts** 

**Savings Accounts** 

**IRA Money Market Accounts** 

**IRA Certificates of Deposit** 

Competitive rates and superior service afforded by low cost structure of online bank

Evaluating new product offerings - checking, debit, bill payment, small business deposit accounts

Opportunity to further leverage synergies with cardholder base

## **Strong Direct Deposit Growth**

\$ in billions



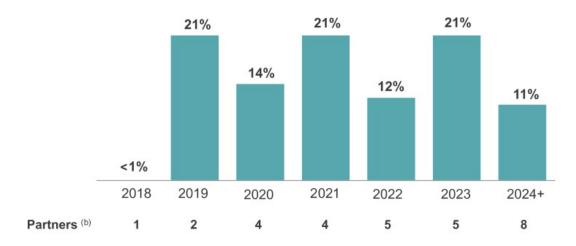


# Long-Standing Partnerships

	LOWE'S	Sams	AMERICAN EAGLE	GAP	Walmart 🔆	JCPenney	PayPal	amazon.com
Length of Major Partner Relationships (Years) <sup>(a)</sup>	39	24	21	20	18	18	13	10
Last Renewal	2014	2014	2014	2014	2013	2013	2017	2015

## Contractual Expiration (a)

% of 2017 Retail Card Interest and Fees on Loans (b)





<sup>(</sup>a) Existing partners as of March 31, 2018.

<sup>(</sup>b) Excludes certain credit card portfolios that were sold, have not been renewed, or expired in 2018, which represent less than 1% of our total Retail Card interest and fees on loans for the year ended December 31, 2017. Does not reflect the announced PayPal extension which is expected to close in the third quarter of 2018.

# Deep Integration Drives 2-3x Market Growth Rate



- Over 85 years of retail heritage
- Significant scale across platforms
- Robust data capture enables more customized offers
- Analytics and data insights help drive growth
- Joint executive management of programs—1,000+ SYF FTEs dedicated to drive partner sales
- Collaboration with partners ensures sales teams are aligned with program goals
- Economic benefits and incentives align goals and drive profitable program growth

Sources for market data: Kantar Retail (2016 Mass & Apparel/Dept. market projections); IBIS World Research Group; CareCredit industry research; Joint Centers for Housing Studies, Harvard University; Consumer Electronics Association.



# **Attracting New Partners**



## We attract partners who value our:

- Experience & partnership—long history of improving sales, customer loyalty, and retention
- · Differentiated capabilities:
  - Marketing and analytics
  - Innovation
  - Mobile and online
  - Underwriting and lifecycle management
  - On-site dedicated teams

#### We seek deals that:

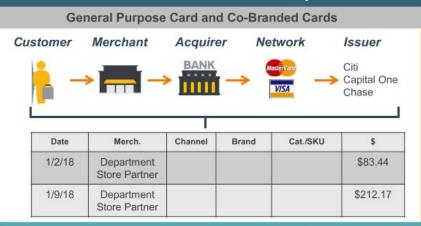
- · Have an appropriate risk-reward profile
- · Enable us to own key program aspects:
  - Underwriting
  - Collections

Track record of winning programs

# Robust Data, Analytics and Digital Capabilities րերը եր հայրերը հրե<sup>ր</sup> ընդել անդրել <sup>հ</sup>արդերը եր<sup>ել</sup> ընդել հետոնում ու հայրեր հայրերը հրե<sup>ր</sup> ընդել և

# Proprietary Closed-Loop Network Advantages

## **Enables Valuable Data Capture and Eliminates Interchange Fees**



#### Synchrony Financial Closed Loop Network for PLCC and Dual Card™



	Date	Merch.	Channel	Brand	Cat./SKU	\$
	1/2/18	Department Store Partner	In- Store	DKNY	Women's Shoes 468XUTY	\$83.44
1/	1/9/18	Department Store Partner	Mobile	Coach	Women's Handbags 229HHREO	\$212.17

- · Limited data can be collected by the card issuer when a General Purpose Credit Card or traditional co-branded card is used
- Valuable incremental data capture occurs on transactions that run over the Synchrony Financial closed loop network
  - Brand or category
  - SKU-level data
  - Channel: in-store, online, or mobile
  - Provides the ability to analyze significantly more data than general purpose credit cards
  - Ability to analyze SKU, category and other important data has expanded
- No interchange fees when Synchrony Financial Private Label Credit Cards or Dual Cards<sup>™</sup> are used over our network

# Analytics at Synchrony Financial

## **Evolution of Analytics**







#### **Past**

- · Generic Offers
- · Mass Marketing
- · Portfolio Level Analytics

### **Present and Future**

- · Customized Offers
- · 1-on-1 Marketing
- Customer/Channel/Store Level Analytics
- · Customer 360° View
- 170+ Dedicated Analytics Professionals
- · Big Data Platform



## Innovative Digital Capabilities

### **Expanding Online and Mobile Capabilities**

#### **Expanding Digital Capabilities**

- · Investing in enhanced user experience
- Mobile applications deliver customized features including rewards, retail offers, and alerts
- Developed SyPI, a mobile platform that can be rapidly integrated across retailers and wallets
- · Significant experience with online retailers

#### Wallet-Agnostic Mobile Payments Strategy— Offering Choice to Retail Partners and Consumers



## SVMSUNG Day



#### Benefits to Synchrony Financial and Our Customers

- · Preserving unique benefits and value propositions
- Synchrony Financial continuing to capture valuable customer data
- · Developing proprietary solutions like Digital Card

#### Consumer

- · Investing in enhanced user experience
  - Customized offers
  - Quickscreen
  - Auto pre-fill
- Mobile applications deliver customized features including rewards, retail offers, and alerts

#### **Small Business**

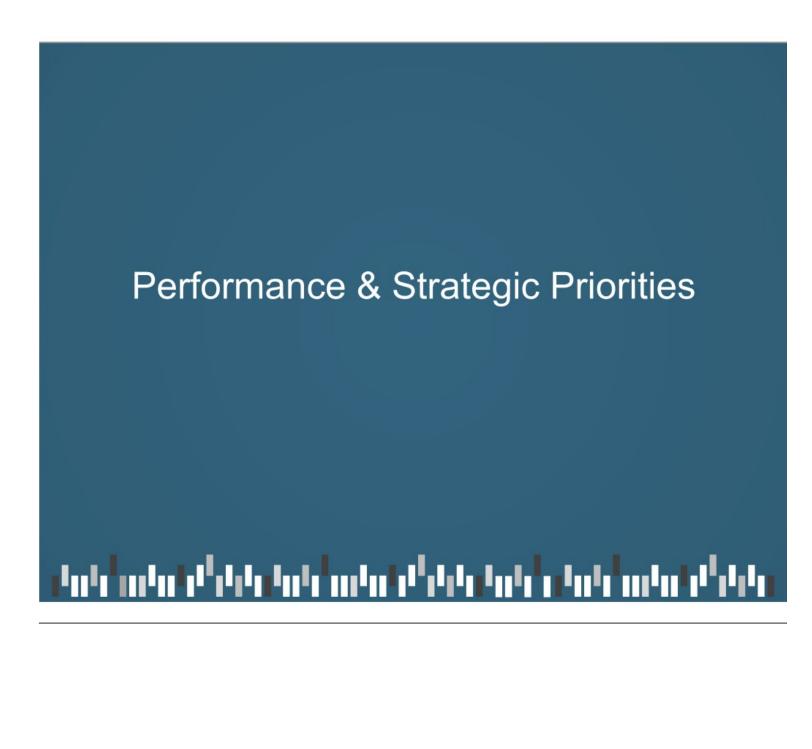
- Enhance user experience and features:
  - Project-level invoicing and billing
  - Invoice search
  - Simplified payments



#### Synchrony Bank

- Upgraded digital banking platform; including Remote Deposit Capture
- Responsive design allows customers to access account via any device





# 1Q18 Highlights

## **Financial Highlights**

- \$640 million Net Earnings, \$0.83 diluted EPS
- · Continued growth across the business
  - Loan Receivables up 6%
  - Net Interest Income up 7%
  - Purchase Volume up 3%
  - Average Active Accounts up 2%
- Net Charge-Offs 6.14% compared to 5.33% in the prior year
- Provision for Loan Losses up 4% primarily driven by credit normalization and growth
- Efficiency Ratio 30.9% compared to 30.3% in the prior year
- Deposits up \$5.0 billion compared to prior year, comprising 73% of funding
- · Strong Capital and Liquidity
  - 16.8% CET1 & \$18.6 billion Liquid Assets
- Paid quarterly dividend of \$0.15 per share and repurchased \$410 million of common stock

## **Business Highlights**

Added new partnerships

# Crate&Barrel





Expanded our CareCredit network







Renewed key relationships

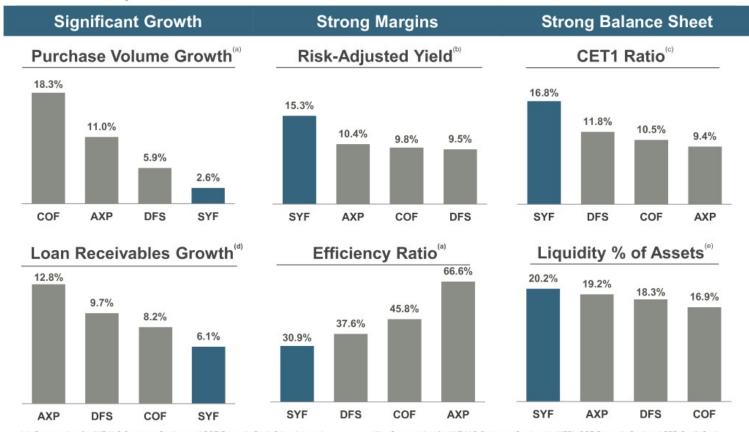








## Peer Comparison: 1Q18



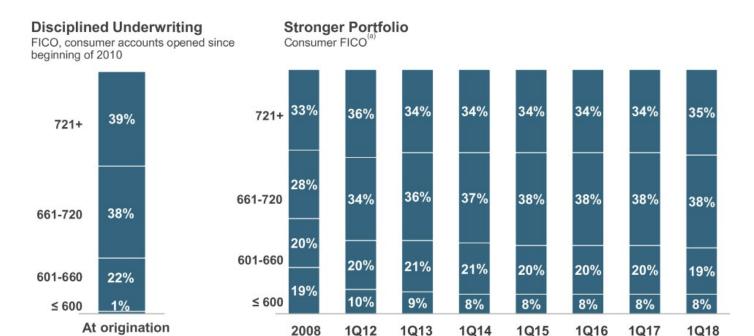
- Segment data for AXP-U.S Consumer Services and COF-Domestic Card. Other data-total
- SYF yield calculated as loan receivable yield less net charge-off rate. AXP yield calculated as total card member loan yield less net charge-off rate on card member loans (ex-HFS). Other peer information calculated as credit card yield less net charge-off rate on credit cards.

  (c) CET1 ratios are on an estimated, fully phased-in basis. COF is Basel III Standardized Approach
- subject to transition provisions.
- Segment data for AXP-U.S Consumer Services (ex-HFS), COF-Domestic Card, and DFS-Credit Card.
- SYF-total company level.

  AXP and DFS calculated as: (cash and cash equivalents + investment securities) / total assets. COF calculated as: (cash and cash equivalents + AFS securities) / total assets. SYF calculated as: (cash and cash equivalents + debt securities) / total assets.

Sources: Company filings and SNL.
Purchase volume and loan receivables growth are 1Q18 vs. 1Q17.

# Focus on Higher Quality Asset Base

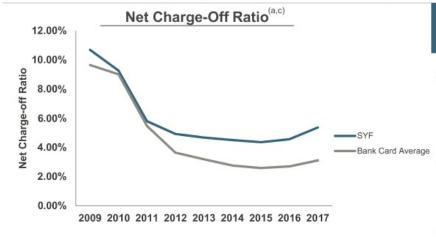


- · Synchrony Financial controls underwriting and credit line decisions
- · Focus on stronger underwriting has led to higher quality portfolio
  - 73% of loan receivables have FICO > 660



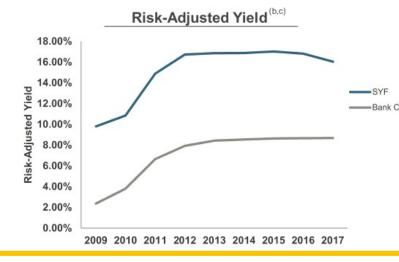
(a) Based on most recent FICO scores available for our customers in each period, weighted by balance, as a % of period-end receivables. If FICO score was not available credit bureau based scores were mapped to a FICO equivalent. If neither score was available, the account was excluded.

# Historical Net Charge-Offs & Risk-Adjusted Yield



## Delivered Strong Risk-Adjusted Returns

- Net charge-off performance was generally consistent with general purpose card issuers during the financial crisis
- Risk-adjusted yield outperformed general purpose card issuers by >700 bps through the financial crisis
- Risk-adjusted yield outperformance has remained >700 bps post-crisis

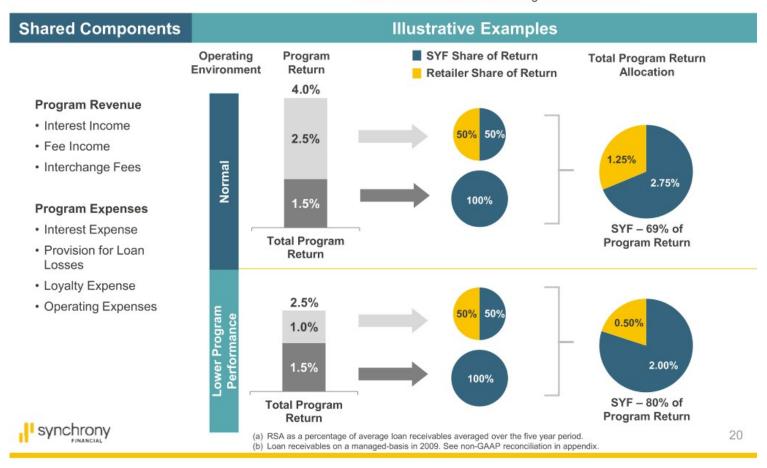


- (a) Peers include: AXP U.S. Card Services prior to 2014 and AXP U.S. Consumer Services starting in 2014, BAC U.S. Credit Card, C Citi-Branded Cards North America, COF Domestic Card, DFS Credit Card, JPM Credit Card, and WFC Consumer Credit Card. SYF – total company level.
- \*Bank Card Average (b) Peers include: AXP U.S. Card Services prior to 2014 and AXP U.S. Consumer Services starting in 2014, BAC U.S. Credit Card, C Citi-Branded Cards North America, COF Domestic Card, DFS Credit Card, and WFC Consumer Credit Card. SYF total company level. SYF yield calculated as loan receivable yield less net charge-off rate. Peer information calculated as credit card yield less net charge-off rate on credit cards. Citi-Branded Card yield calculated as average quarterly yield less net charge-off rate on credit cards (average quarterly net charge-off rate).
  - (c) Data on a managed-basis for 2009. See non-GAAP reconciliation in appendix.

Sources: Company filings. Risk-adjusted yield involved calculations by SYF based upon company filings.

# Retailer Share Arrangements (RSA)

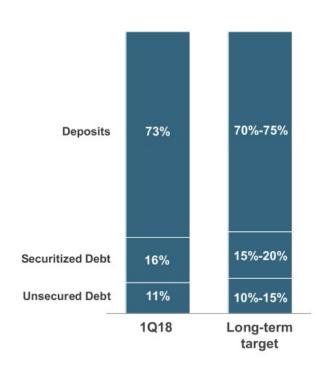
Provides a countercyclical buffer in stressed environments: 2013-2017 RSAs were **4.3%** of average loan receivables<sup>(a)</sup> 2009 RSAs were **1.6%** of average loan receivables<sup>(b)</sup>



# Diverse Funding Sources and Strong Liquidity

## **Diverse Funding Sources**

% of liabilities excluding non-debt liabilities



## Strong Liquidity Profile

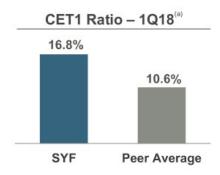
\$ in billions

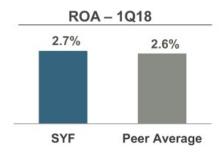


- Diverse and stable funding sources
- Fast-growing direct deposit platform to support growth
- Positioned slightly asset sensitive



# Strong Capital Profile





## **Strong Position Relative to Peers**

- · Current level of capital well above peers
- · Generating solid relative earnings power
- Significant capital return opportunity over the long-term<sup>(b)</sup>

## **Capital Deployment Priorities**

- 1. Organic growth
- 2. Program acquisitions
- 3. Dividends
- 4. Share buybacks
- 5. M&A opportunities



Peers include AXP, DFS, and COF.

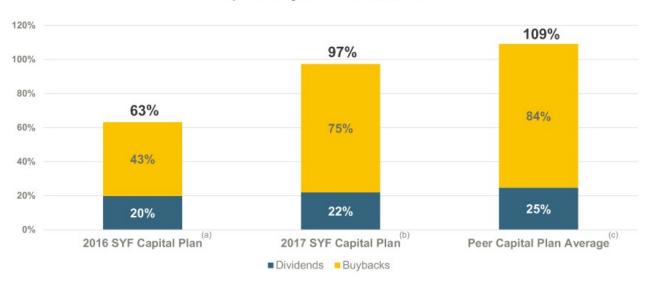
 (a) CET1 ratios are on an estimated, fully phased-in basis. COF is Basel III Standardized Approach subject to transition provisions.

(b) Subject to board and regulatory approval.

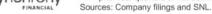
Sources: Company filings and SNL.

# Capital Deployment

## **Capital Payout Distribution**



- · Improved capital payout distribution, with stronger buyback weighting
  - Assuming loan receivables growth of 7%, an additional ~40% of capital would be consumed<sup>(d)</sup>
- · Opportunity to enhance components of capital return
- (a) 2016 SYF Capital Plan is for illustrative purposes only. It incorporates the 7/7/16 capital plan announcement of \$0.13/share quarterly dividend and \$952 million buyback over the prior four quarters of net earnings ending 2Q16.
- (b) 2017 SYF Capital Plan is for illustrative purposes only. It incorporates the 5/18/17 capital plan announcement of \$0.15/share quarterly dividend and \$1.64 billion buyback over the prior four quarters of net earnings ending 2Q17.
- (c) Data captures announced capital plans over the prior four quarters of earnings ending 2Q17. Peers include AXP, COF, and DFS
- (d) Allocation for growth is estimated by applying 2Q16 CET1 Ratio (fully phased-in basis) to the 2017 period-end loan receivables growth rate of 7% over the prior four quarters of net earnings ending 2Q17.





# Strategic Priorities

#### Grow our business through our three sales platforms

- · Grow existing retailer penetration
- · Continue to innovate and provide robust cardholder value propositions
- · Add new partners and programs with attractive risk and return profiles

#### Invest in 'Next Generation' data, analytics and digital capabilities

- · Continue to expand the use of advanced analytics to leverage SKU level data to drive sales and customer loyalty
- · Further develop a frictionless mobile & digitized environment through the use of customer journey insights
- · Leverage unstructured data and machine learning to drive an even higher level of customer engagement

#### Position business for long-term growth

- · Explore opportunities to expand the core business (e.g., small business and proprietary networks)
- · Continue to grow Synchrony Bank enhance offerings to increase loyalty, diversify funding and drive profitability
- · Investment in core infrastructure to drive scale, efficiency and agility

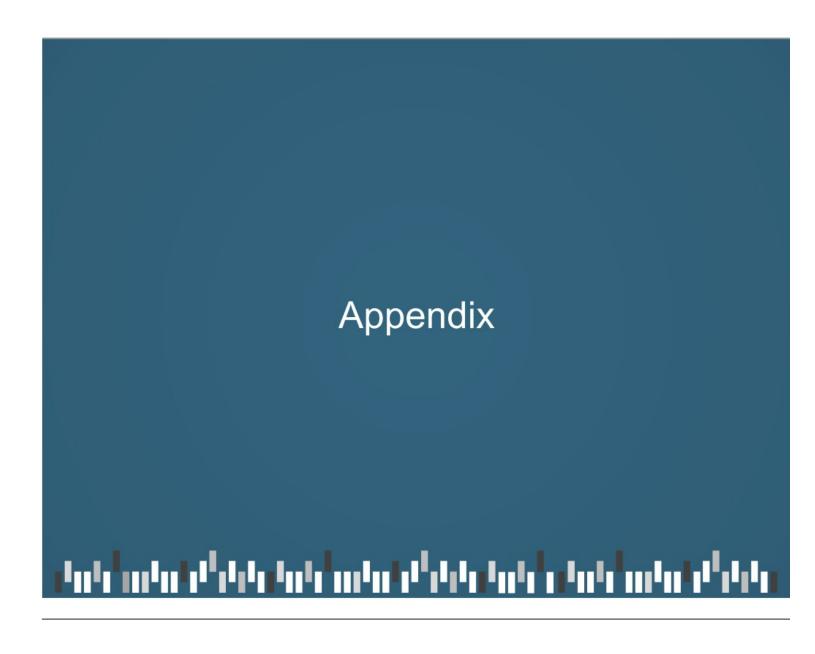
#### Operate with a strong balance sheet and financial profile

- · Maintain strong capital and liquidity
- · Deliver earnings growth at attractive returns

#### Leverage strong capital position

- · Organic growth, program acquisitions, and start-up opportunities
- · Continue capital plan execution through dividends and share repurchase program, subject to Board and regulatory approvals
- · Invest in capability-enhancing technologies and businesses





# Non-GAAP Reconciliation

The following table sets forth a reconciliation between GAAP results and non-GAAP managed-basis results for 2009.

	December 31, 2009
	Determiner 31, 2009
Net charge-offs as a % of average loan receivables, including held for sale:	
GAAP	11.3%
Securitization adjustments	(0.6)%
Managed-basis	10.7%
Interest and fees on loans as a % of average loan receivables, including held for s	ale:
GAAP	19.7%
Securitization adjustments	0.8%
Managed-basis	20.5%
Retailer share arrangements as a % of average loan receivables, including held for	or sale;
GAAP	3.4%
Securitization adjustments	(1.8)%
Managed-basis	1.6%
Risk-adjusted yield <sup>(a)</sup> :	
GAAP	8.4%
Securitization adjustments	1.4%
Managed-basis	9.8%
0	070

<sup>(</sup>a) Risk-adjusted yield is equal to interest and fees on loans as a % of average loan receivables less net charge-offs as a % of average loan receivables.

