

# Synchrony Financial

## Exchange Offer Roadshow Presentation



October 19, 2015

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# Notes to Investors

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## Additional Information and Where to Find It

This document is for informational purposes only and is neither an offer to sell nor the solicitation of an offer to buy any securities nor a recommendation as to whether investors should participate in the exchange offer. The terms and conditions of the exchange offer will be more fully described in the registration statement being filed by Synchrony Financial with the SEC and a Schedule TO being filed by GE with the SEC. The prospectus, which is included in the registration statement, contains important information about GE, Synchrony Financial, the planned separation of Synchrony Financial from GE and related matters. GE will mail the prospectus to its shareholders. Investors and security holders are urged to read carefully and in its entirety the prospectus and any other relevant documents filed with the SEC by GE and Synchrony Financial, if and when they become available and before making any investment decision. None of GE, Synchrony Financial, or any of their respective directors or officers or any dealer manager appointed with respect to the exchange offer makes any recommendation as to whether investors should participate in the exchange offer. Investors will be able to obtain a free copy of the prospectus and other related documents filed with the SEC by GE and Synchrony Financial at the SEC's web site at [www.sec.gov](http://www.sec.gov). Those documents may also be obtained for free from [www.edocumentview.com/GEExchange](http://www.edocumentview.com/GEExchange) or by calling (866) 300-8594.

Our use of the term "partners" to refer to the national and regional retailers, local merchants, manufacturers, buying groups, industry associations and healthcare service providers with whom we have program agreements is not intended to, and does not, describe our legal relationship with them, imply that a legal partnership or other relationship exists between the parties or create any legal partnership or other relationship.

This presentation includes certain forward-looking statements with respect to the future performance of the Company. See "Cautionary Note Regarding Forward-Looking Statements" at the end of the presentation.

## Non-GAAP Measures

In order to assess and internally report the revenue performance of our three sales platforms, we use measures we refer to as "platform revenue" and "platform revenue excluding retailer share arrangements." Platform revenue is the sum of three line items in our Condensed Consolidated and Combined Statements of Earnings prepared in accordance with U.S. generally accepted accounting principles ("GAAP"): "interest and fees on loans," plus "other income," less "retailer share arrangements." Platform revenue and platform revenue excluding retailer share arrangements are not measures presented in accordance with GAAP. To calculate platform revenue, we deduct retailer share arrangements but do not deduct other line item expenses, such as interest expense, provision for loan losses and other expense, because those items are managed for the business as a whole. We believe that platform revenue is a useful measure to investors because it represents management's view of the net revenue contribution of each of our platforms. Platform revenue excluding retailer share arrangements represents management's view of the gross revenue contribution of each of our platforms. These measures should not be considered a substitute for interest and fees on loans or other measures of performance we have reported in accordance with GAAP. The reconciliation of platform revenue, and platform revenue excluding retailer share arrangements, to interest and fees on loans for each platform is included at the end of this presentation in "Appendix-Non-GAAP Reconciliations."

We present certain capital ratios in this presentation. As a new savings and loan holding company, Synchrony Financial (the "Company") historically has not been required by regulators to disclose capital ratios, and therefore these capital ratios are non-GAAP measures. We believe these capital ratios are useful measures to investors because they are widely used by analysts and regulators to assess the capital position of financial services companies, although our Basel I Tier 1 common ratio is not a Basel I defined regulatory capital ratio, and our Basel I and Basel III Tier 1 common ratios may not be comparable to similarly titled measures reported by other companies. Our Basel I Tier 1 common ratio is the ratio of Tier 1 common equity to total risk-weighted assets, each as calculated in accordance with the U.S. Basel I capital rules. Our Basel III Tier 1 common ratio is the ratio of common equity Tier 1 capital to total risk-weighted assets, each as calculated in accordance with the U.S. Basel III capital rules. Our Basel III Tier 1 common ratio (on a fully phased-in basis) is a preliminary estimate reflecting management's interpretation of the final Basel III capital rules adopted in July 2013 by the Federal Reserve Board, which have not been fully implemented, and our estimate and interpretations are subject to, among other things, ongoing regulatory review and implementation guidance. The reconciliation of each component of our capital ratios included in this presentation to the comparable GAAP component at June 30, 2015 and September 30, 2015 is included at the end of this presentation in "Appendix-Non-GAAP Reconciliations."

We refer to "managed-basis" as presenting certain loan performance measures as if loans sold by us to our securitization trusts were never sold and derecognized in our GAAP financial statements. We believe it is useful to consider these performance measures on a managed-basis for 2009 when comparing to similar GAAP measures in later years since we serviced the securitized and owned loans, and related accounts, in the same manner without regard to ownership of the loans. The reconciliation of the managed-basis loan performance measures in this presentation to the comparable GAAP measures for the twelve months ended December 31, 2009 is included at the end of this presentation in "Appendix-Non-GAAP Reconciliations."

## Exchange Offer Summary

<b>Issuer</b>	<b>Synchrony Financial</b>
Exchange / Ticker	NYSE / "SYF"
Offer to Exchange	Up to 705.3 million shares <sup>(a)</sup> of SYF Class A common stock for outstanding shares of General Electric Company ("GE") common stock
Pricing	For each \$100 of GE common stock accepted into the offering, tendering shareholders will receive approximately \$107.53 of SYF common stock, subject to the upper limit <sup>(b)</sup>
Upper Limit	In no event will shareholders receive more than 1.1308 shares of SYF common stock per share of GE common stock
Pricing Period	November 10 <sup>th</sup> , 11 <sup>th</sup> , and 12 <sup>th</sup>
Expiration	November 16 <sup>th</sup> at 12:00 midnight New York City time
Dealer Managers	Goldman Sachs and Co., J.P. Morgan, BofA Merrill Lynch, Citi and Morgan Stanley
Minimum Condition	634,743,750 shares of SYF distributed

(a) Representing GE's entire remaining interest in SYF.

(b) If the upper limit is in effect you will receive less than \$107.53 of SYF common stock for each \$100 of GE common stock that you tender, and you could receive much less. Tendered shares are subject to proration in the event of over-subscription.

# Experienced Management Team

## Management Presenters



### Margaret M. Keane

*President and  
Chief Executive Officer*

- ✓ CEO since April 2011, Director since 2013
- ✓ CEO, Retail Card 2004-2011
- ✓ Various leadership roles at Citicorp



### Brian D. Doubles

*Chief Financial Officer*

- ✓ CFO since January 2009
- ✓ Global FP&A leader, GE Consumer Finance
- ✓ Various other leadership roles at GE

## Platform Leaders

### Thomas M. Quindlen CEO Retail Card



- ✓ CEO since February 2014
- ✓ Previous experience: CEO, GECC Corporate Finance; President, GECC Corporate Lending

### Glenn P. Marino CEO Payment Solutions



- ✓ CEO since July 2002
- ✓ Previous experience: CEO, Monogram Credit Services; VP of Risk at Citigroup U.S. Retail Banking

### Dave Fasoli CEO CareCredit



- ✓ CEO since March 2008
- ✓ Previous experience: GM of Home & Recreational Products at GE Consumer Finance

# Independent Board Members at Separation

## Non-Executive Chairman of the Board; Compensation, Risk and Audit Committee Chairs



**Rick Hartnack**

**Non-Executive Chairman of the Board, Expected Compensation Committee Chair**

- ✓ Experience: 40+ years banking and consumer finance
- ✓ Most recent position: Vice Chairman & Head of Consumer & Small Business Banking, US Bancorp
- ✓ Previous experience: Vice Chairman, Union Bank; Executive Vice President, First Chicago Corp.
- ✓ Public company boards: Federal Home Loan Mortgage Corporation (Freddie Mac)



**Roy Guthrie**

**Risk Committee Chair**

- ✓ Experience: 30+ years consumer banking and credit cards
- ✓ Most recent position: CFO, Discover Financial Services
- ✓ Previous experience: President & CEO, CitiFinancial; President & CEO CitiCapital; Various roles of increasing responsibility at Associates First Capital
- ✓ Public company boards: Lifelock, Inc. and Springleaf Financial, Inc.



**Jeffrey Naylor**

**Audit Committee Chair**

- ✓ Experience: 25+ years retail and consumer goods
- ✓ Current position: Founder & Managing Director of Topaz Consulting, LLC
- ✓ Previous experience: SEVP, Chief Administrative Officer and CFO, TJX Companies, Inc.; SVP & CFO, Big Lots, Inc.; Controller, Limited, Inc.
- ✓ Public company boards: The Fresh Market, Inc.

## Other Board Members<sup>(a)</sup>



**Senator Olympia Snowe**

- ✓ Former US Senator
- ✓ Former member of US House of Representatives
- ✓ Public company boards: T. Rowe Price and Aetna



**Paget Alves**

- ✓ Former Chief Sales Officer, Sprint
- ✓ Public company boards: IGT PLC



**Art Coviello**

- ✓ Former EVP, EMC Corporation
- ✓ Former CEO & Executive Chairman, RSA Security, Inc.
- ✓ Public company boards: EnerNOC, Inc.



**Will Graylin**

- ✓ Global Co-General Manager, Samsung Pay
- ✓ Founder & Former CEO of LoopPay, Inc.



**Laurel Richie**

- ✓ President, WNBA
- ✓ Former SVP & Chief Marketing Officer, Girl Scouts of America
- ✓ Dartmouth College, Board of Trustees

# Synchrony Financial Overview

## Leading Consumer Finance Business

- Largest Private Label Credit Card (PLCC) provider in US<sup>(a)</sup>
- A leader in financing for major consumer purchases and healthcare services
- Long-standing and diverse partner base

## Strong Value Proposition for Partners and Consumers

- Advanced data analytics and targeted marketing capabilities
- Dedicated team members support partners to help maximize program effectiveness
- Enhanced sales growth and additional economic benefits for partners
- Access to instant credit, promotional financing, and rewards for customers

## Robust Data and Technology Capabilities

- Deep partner integration enables customized loyalty products across channels
- Partner and cardholder focused mobile payments and e-commerce solutions
- Leveraging digital, loyalty, and analytics capabilities to augment growth

## Attractive Growth and Ample Opportunities

- Strong receivables growth
- Significant opportunity to leverage long-standing partnerships to increase penetration
- Opportunity to attract new partners
- Developing broad product suite to build a leading, full-scale online bank

## Strong Financial Profile and Operating Performance

- Solid fundamentals with attractive returns
- Strong capital and liquidity with diverse funding profile
- Positioned for future capital return post separation



(a) Source: The Nilson Report (April 2015, Issue #1062) as measured by PLCC purchase volume and receivables, based on 2014 data.

# Accomplishments since IPO

Financial Highlights	Business Highlights
<ul style="list-style-type: none"> <li>• Exceeded growth outlook<sup>(a)</sup> <ul style="list-style-type: none"> <li>✓ Robust receivables growth of 12% exceeded outlook of 6-8%</li> <li>✓ Program sales growth has outperformed retailers' sales growth</li> </ul> </li> <li>• Delivered strong financial results<sup>(b)</sup> <ul style="list-style-type: none"> <li>✓ Return on assets of 3.0% at high end of 2.5-3.0% outlook range</li> <li>✓ Net interest margin of 15.8% exceeded 15.0-15.5% outlook range</li> <li>✓ Efficiency ratio of 33.3% in-line with &lt;34% outlook range</li> </ul> </li> <li>• Strengthened balance sheet<sup>(c)</sup> <ul style="list-style-type: none"> <li>✓ Capital and liquidity levels well above peers                             <ul style="list-style-type: none"> <li>- CET1 Ratio, fully phased-in basis: 16.6%</li> <li>- Liquid assets % of total assets: 19.3%</li> </ul> </li> <li>✓ Strong deposit growth—increased \$8B, or 24%, and moved into 60-70% target range</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>• Added several new partners and renewed existing relationships                             <div style="display: flex; flex-wrap: wrap; justify-content: space-around; margin-top: 10px;">  </div> </li> <li>• Announced participation in Apple Pay and Samsung Pay</li> <li>• Online sales increased 21% year-over-year outpacing U.S. online sales growth<sup>(d)</sup></li> <li>• Federal Reserve Board approval to be stand-alone SLHC                             <ul style="list-style-type: none"> <li>✓ Built out stand-alone infrastructure within targeted &lt;34% efficiency ratio</li> </ul> </li> </ul>

(a) SYF growth is 3Q15 vs. 3Q14 and includes BP portfolio acquisition in 2Q15. Outlook provided in January 23, 2015 earnings presentation.

(b) SYF financial results are 3Q15 YTD. Outlook provided in January 23, 2015 earnings presentation.

(c) SYF capital and liquidity ratios as of 3Q15 and deposit growth 3Q15 vs. 3Q14.

(d) Source for U.S. data is the U.S. Census Bureau, Monthly & Annual Trade Report, Quarterly E-Commerce Report, Retail Indicators Branch, U.S. Census Bureau - the growth is based on most current data available (2Q15 vs. 2Q14).

Note: Synchrony Financial does not affirm guidance during the year and is not doing so in this presentation.

# Business Overview



## Partner-Centric Business with Leading Sales Platforms

	Retail Card	Payment Solutions	CareCredit
	 <p>Private label credit cards, Dual Cards™ &amp; small business credit products for large retailers</p>	 <p>Promotional financing for major consumer purchases, offering private label credit cards &amp; installment loans</p>	 <p>Promotional financing to consumers for elective healthcare procedures &amp; services</p>
Platform Revenue <sup>(a)</sup>	\$7,338	\$1,660	\$1,704
Receivables (\$B) <sup>(b)</sup>	\$43.4	\$12.9	\$7.2

(a) Platform revenue for period 4Q14 through 3Q15, \$ in millions. Platform revenue is the sum of "interest and fees on loans," plus "other income," less "retailer share arrangements". See non-GAAP reconciliation in appendix.

(b) As of September 30, 2015.

# Customized Products

Credit Products			Deposit Products
Retail Card		Payment Solutions	CareCredit
Synchrony Bank		Deposits	
<p><b>Private Label Dual Card™</b></p>  <p>Retailer only acceptance      Accepted at network locations</p>	<p><b>Private Label</b></p>  <p>Retailer only acceptance</p>	<p><b>Private Label</b></p>  <p>Accepted at provider network locations</p>	 <p>Fast-growing online bank</p>
Affinity to retailer, provides customized benefits & features		Big-ticket focus, offering promotional financing options	
<ul style="list-style-type: none"> <li>• Cash back, discounts</li> <li>• Credit events &amp; promotions</li> <li>• Reward/best customer programs</li> </ul>  		<ul style="list-style-type: none"> <li>• Home</li> <li>• Furniture</li> <li>• Electronics</li> <li>• Luxury</li> <li>• Power sports</li> </ul> 	<ul style="list-style-type: none"> <li>• Dental</li> <li>• Vision</li> <li>• Cosmetic</li> <li>• Veterinary</li> </ul> 
		<ul style="list-style-type: none"> <li>• FDIC-insured products</li> <li>• Robust product suite</li> </ul> <ul style="list-style-type: none"> <li>• Certificates of Deposit</li> <li>• Money Market Accounts</li> <li>• Savings Accounts</li> <li>• IRA Money Market Accounts</li> <li>• IRA Certificates of Deposit</li> </ul> 	

# Long-Standing Partnerships

								
<b>Length of Major Partner Relationships (Years)<sup>(a)</sup></b>	36	21	19	17	16	15	11	8
<b>Last Renewal</b>	2014	2014	2014	2014	2013	2013	2015	2015

## 2014 Platform Revenue<sup>(b)</sup>

\$ in millions, % of 2014 Platform revenue

### Largest 40 programs<sup>(c)</sup>

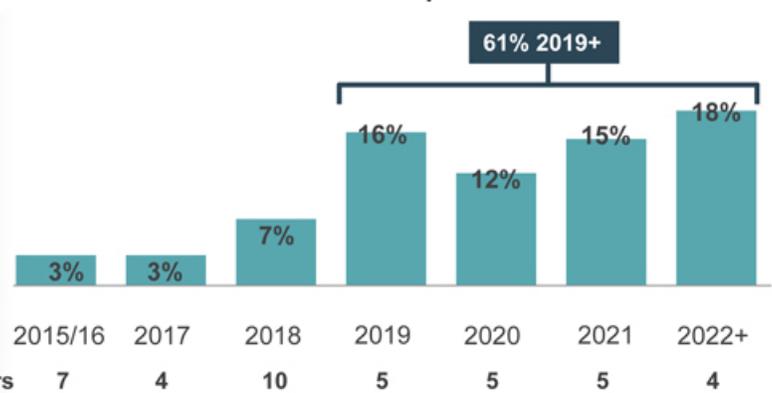
- ✓ Typically under long-term exclusive contracts

### 200,000 next largest programs

- ✓ Majority auto-renew
- ✓ No ongoing program exceeds 0.1%



## Contractual Expiration<sup>(a)</sup>



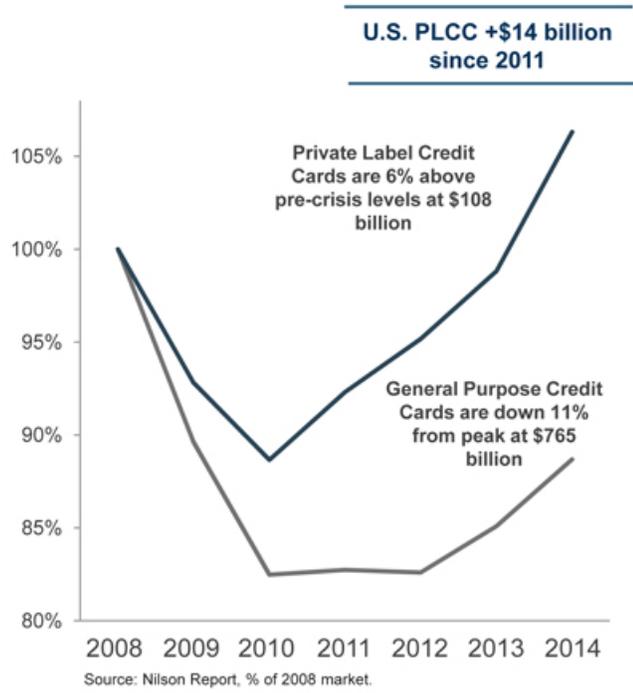
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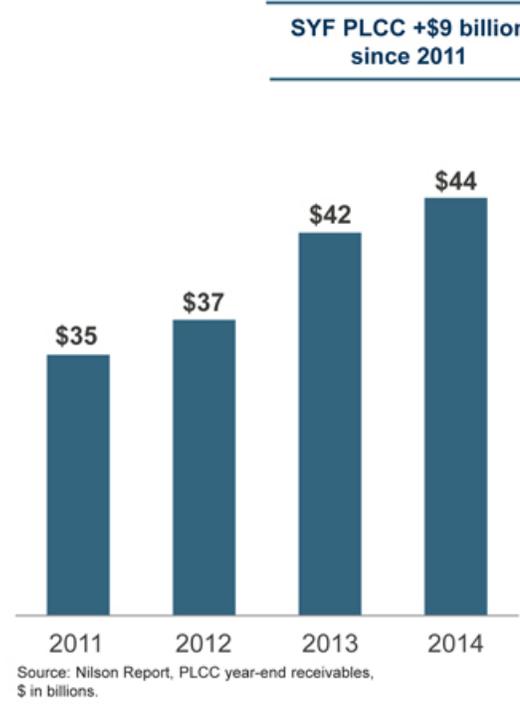
(c) 40 largest ongoing program agreements, based on 2014 platform revenue.

# Largest PLCC Provider in U.S.

## U.S. Credit Card Receivables



## Synchrony Financial PLCC Receivables

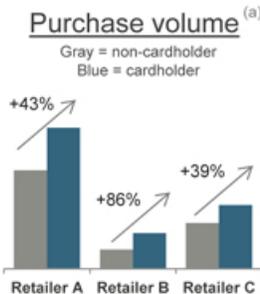


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# Differentiated Value Proposition for Partners & Customers



# Partner Value Proposition

Increased Sales	Customer Loyalty	Enhanced Marketing	Economic Benefits
<ul style="list-style-type: none"> <li>Our purchase volume is growing faster than market</li> <li>Promotional financing influences big-ticket &amp; healthcare spend</li> </ul>  <p><b>Purchase volume</b><sup>(a)</sup> Gray = non-cardholder Blue = cardholder</p> <p>(a) Based on internal research.</p>	<ul style="list-style-type: none"> <li>✓ Retail Card customers average 7 year relationship<sup>(b)</sup></li> <li>✓ 50% of CareCredit purchase volume from reuse of product by existing customers<sup>(c)</sup></li> </ul>  <p>(b) Metrics as of 12/31/2014. (c) Based on 3Q15.</p>	<ul style="list-style-type: none"> <li>Dedicated on-site teams provide actionable insights</li> <li>Targeted marketing with advanced data analytics</li> </ul>  <p><b>Purchase volume</b><sup>(d)</sup> Acquired retailer purchase volume as a % of prior issuer's purchase volume</p> <p>(d) Based on retailer reporting.</p>	<ul style="list-style-type: none"> <li>✓ No interchange fees for in-store purchases</li> <li>✓ Retailer share arrangements enhance engagement</li> </ul>  <p>Margin on additional sales ++ Interchange savings ++ Retailer share arrangements \$2.6B 2014</p>
<p>Cardholders spend substantially more than non-cardholders</p>	<p>Engagement throughout customer lifecycle leads to loyalty and retention</p>	<p>1,000+ FTEs dedicated to drive partner sales</p>	<p>We deliver significant savings and earnings to our partners</p>

# Proprietary Closed-Loop Network Advantages

## Enables Valuable Data Capture and Eliminates Interchange Fees

### General Purpose Card and Co-Branded Cards



Date	Merch.	Channel	Brand	Cat./SKU	\$
10/2/15	Belk				\$83.44
10/9/15	Belk				\$212.17

- Limited data can be collected by the card issuer when a General Purpose Credit Card or traditional co-branded card is used
- When Synchrony Financial Private Label Credit Cards or Dual Cards™ are used in-store, the transaction runs on our network
- Valuable incremental data capture occurs on transactions that run over the Synchrony Financial closed loop network
  - Brand or category
  - SKU-level data
  - Channel: in-store, online, or mobile
  - Receive SKU or category-level data on over 70% of network transactions
- No interchange fees when Synchrony Financial Private Label Credit Cards or Dual Cards™ are used over our network

### Synchrony Financial Closed Loop Network for PLCC and Dual Card™



Date	Merch.	Channel	Brand	Cat./SKU	\$
10/2/15	Belk	In-Store	DKNY	Women's Shoes 468XUTY	\$83.44
10/9/15	Belk	Mobile	Coach	Women's Handbags 229HHREO	\$212.17



# Leverage Data/Analytics to Drive Partner Performance

SKU/Category Data	Leverage Card Spend Outside of Retailer to Customize In-Store Offers	Helping Partners Beyond Credit																								
<p><b>Identify</b></p> <ul style="list-style-type: none"> <li>In-store cross shop categories</li> </ul>  <p><b>Predict</b></p> <ul style="list-style-type: none"> <li>Category purchase likelihood</li> </ul> <table border="1" data-bbox="138 619 544 802"> <tr> <td></td> <td>low</td> <td>medium</td> <td>medium</td> </tr> <tr> <td>low</td> <td></td> <td>high</td> <td>high</td> </tr> <tr> <td>medium</td> <td>high</td> <td></td> <td>highest</td> </tr> <tr> <td>medium</td> <td>high</td> <td>highest</td> <td></td> </tr> </table> <p><b>Recommend</b></p> <ul style="list-style-type: none"> <li>Products</li> </ul> 		low	medium	medium	low		high	high	medium	high		highest	medium	high	highest		 	<p>Combine shopper insights with external data to identify best new store location</p>  <p>Use store-level data to optimize store efficiency</p> <table border="1" data-bbox="1096 756 1461 997"> <tr> <td></td> <td></td> </tr> <tr> <td><b>Area = 1</b> Competitors</td> <td><b>Area x 2</b> Competitors</td> </tr> <tr> <td>Sales Efficiency</td> <td>Sales Efficiency</td> </tr> <tr> <td>\$20M 93%</td> <td>\$27M 80%</td> </tr> </table>			<b>Area = 1</b> Competitors	<b>Area x 2</b> Competitors	Sales Efficiency	Sales Efficiency	\$20M 93%	\$27M 80%
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<p>Recommend products based on in-store purchase insights</p>	<p>Analyzing spend outside the retailer delivers insights to drive customers back in-store</p>	<p>16</p>																								

Through the data we collect over our network, we bring more insight to our partners

# Innovative Digital Capabilities

## eCommerce & Mobile

### Consumer

- Investing in enhanced user experience:
  - Customized offers
  - Quickscreen
  - Auto pre-fill
- Mobile applications deliver customized features including rewards, retail offers and alerts

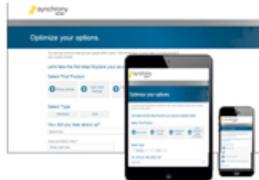


### Small Business

- Enhance user experience and features:
  - Project-level invoicing and billing
  - Invoice search
  - Simplified payments

### Synchrony Bank

- Upgraded digital banking platform; including Remote Deposit Capture
- Responsive design allows customers to access account via any device



## Mobile Payments

### Wallet-Agnostic Strategy—Offering Choice to Retail Partners and Consumers



- Developed mobile platform that can be rapidly integrated across retailers and wallets
- Launched Samsung Pay for Payment Solutions and CareCredit

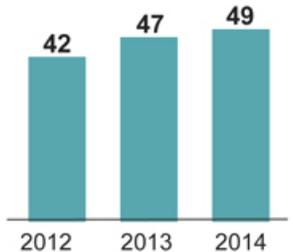
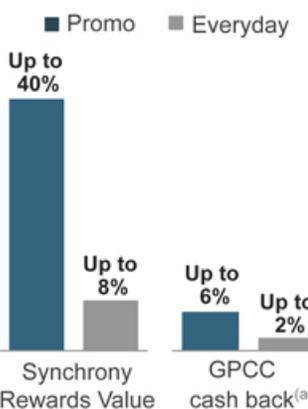
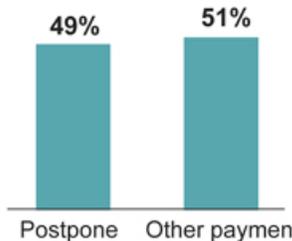
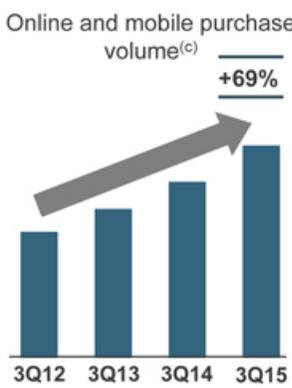
### Benefits to Synchrony Financial and Our Customers

- Preserving unique benefits and value propositions
- Synchrony Financial continuing to capture valuable customer data on our network
- Developing proprietary solutions like Digital Card
  - Digital version of card
  - Enables in-store self-service account lookup
  - Includes loyalty program number
  - Easy and secure access to card



Our innovative digital capabilities drove a 69% increase in online and mobile purchase volume since 3Q12

# Customer Value Proposition

Instant Access to Credit	Promotions & Rewards	Promotional Financing	Digital Experience																																					
<p>Millions approved every year</p> <hr/> <p>Annual applications in millions</p> <p><b>+8% CAGR</b></p>  <table border="1"> <tr> <th>Year</th> <th>Applications (Millions)</th> </tr> <tr> <td>2012</td> <td>42</td> </tr> <tr> <td>2013</td> <td>47</td> </tr> <tr> <td>2014</td> <td>49</td> </tr> </table>	Year	Applications (Millions)	2012	42	2013	47	2014	49	<p>Rewards tailored to each customer</p> <hr/> <p>■ Promo ■ Everyday</p>  <table border="1"> <tr> <th>Category</th> <th>Promo</th> <th>Everyday</th> </tr> <tr> <td>Synchrony Rewards Value</td> <td>Up to 40%</td> <td>Up to 8%</td> </tr> <tr> <td>GPCC cash back<sup>(a)</sup></td> <td>Up to 6%</td> <td>Up to 2%</td> </tr> </table>	Category	Promo	Everyday	Synchrony Rewards Value	Up to 40%	Up to 8%	GPCC cash back <sup>(a)</sup>	Up to 6%	Up to 2%	<p>Making purchases &amp; procedures obtainable</p> <hr/> <p>49% of CareCredit customers would postpone or reduce scope of treatment without financing<sup>(b)</sup></p>  <table border="1"> <tr> <th>Category</th> <th>Percentage</th> </tr> <tr> <td>Postpone</td> <td>49%</td> </tr> <tr> <td>Other payment</td> <td>51%</td> </tr> </table>	Category	Percentage	Postpone	49%	Other payment	51%	<p>Convenience helps drive increased usage</p> <hr/> <p>Online and mobile purchase volume<sup>(c)</sup></p> <p><b>+69%</b></p>  <table border="1"> <tr> <th>Quarter</th> <th>Volume</th> </tr> <tr> <td>3Q12</td> <td>Low</td> </tr> <tr> <td>3Q13</td> <td>Medium</td> </tr> <tr> <td>3Q14</td> <td>High</td> </tr> <tr> <td>3Q15</td> <td>Very High (+69% vs 3Q12)</td> </tr> </table>	Quarter	Volume	3Q12	Low	3Q13	Medium	3Q14	High	3Q15	Very High (+69% vs 3Q12)	<p><b>Convenient credit &amp; acquisition offer is a compelling proposition</b></p>	<p><b>Significant acquisition &amp; lifecycle benefits vs General Purpose Cards</b></p> <p><small>(a) Based on terms of ten general purpose cash back credit cards surveyed by the Company.</small></p>	<p><b>Availability of credit differentiates partners &amp; helps customers</b></p> <p><small>(b) Customer Engagement Study, Chadwick Martin Bailey, internally commissioned, 2Q15.</small></p>	<p><b>Nearly one-third of applications occur digitally and 45% of active accounts are using digital servicing</b></p> <p><small>(c) Increase in online and mobile purchase volume 3Q15 vs. 3Q12.</small></p>
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3Q14	High																																							
3Q15	Very High (+69% vs 3Q12)																																							
<p><b>Convenient credit &amp; acquisition offer is a compelling proposition</b></p>	<p><b>Significant acquisition &amp; lifecycle benefits vs General Purpose Cards</b></p> <p><small>(a) Based on terms of ten general purpose cash back credit cards surveyed by the Company.</small></p>	<p><b>Availability of credit differentiates partners &amp; helps customers</b></p> <p><small>(b) Customer Engagement Study, Chadwick Martin Bailey, internally commissioned, 2Q15.</small></p>	<p><b>Nearly one-third of applications occur digitally and 45% of active accounts are using digital servicing</b></p> <p><small>(c) Increase in online and mobile purchase volume 3Q15 vs. 3Q12.</small></p>																																					

Over 60 million average active cardholders enjoying our card benefits

# Growth Strategy



# Growth Initiatives

Initiatives

Continue to drive organic growth and increase penetration through strong value propositions

### Loan Receivables Growth



Attract new programs, gain endorsements, and expand network



Leverage digital, mobile, loyalty and analytics capabilities to strengthen relationships and drive increased sales

### Digital Channel Apps

31%<sup>(a)</sup>



### Digital Purchase Vol

+69%<sup>(b)</sup>

(a) Percentage of card applications made via a digital channel in 3Q15  
 (b) 3Q15 vs 3Q12, includes online and mobile

Accelerate Synchrony Bank into a premier online banking platform

### Direct Deposit Growth



Leverage platform and scale to expand offerings and network acceptance to drive long-term growth

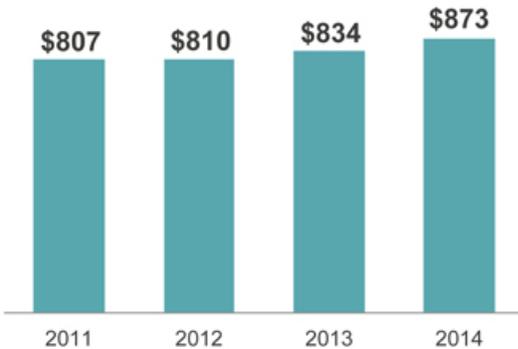


# Significantly Outpacing Industry Growth

## Expansive Opportunity<sup>(a)</sup>

**\$873 Billion of U.S. Credit Card Receivables**  
*SYF comprises ~7% of credit card receivables*

**+3% CAGR**



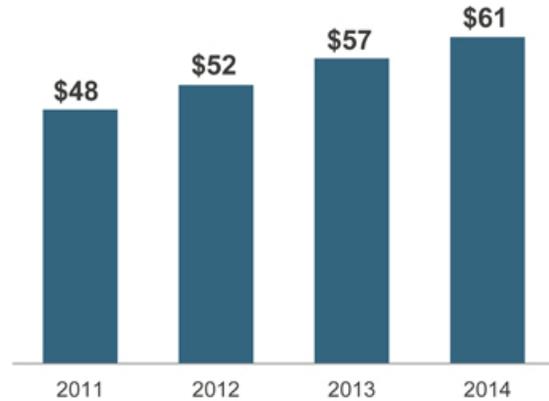
- U.S. credit card purchase volume grew 21% (2008 – 2013) and is expected to grow 65% (2013 – 2018)

(a) Source: Nilson.

## Strong Receivables Growth

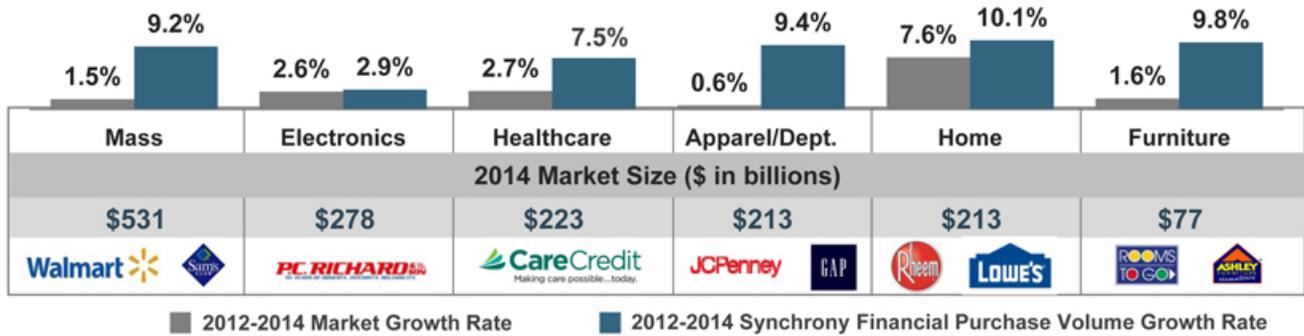
\$ in billions

**+9% CAGR**



- Majority of growth is organic
- Targeted marketing programs, digital capabilities, and value propositions helped drive organic growth

# Deep Integration Drives 2-3x Market Growth Rate



- Over 80 years of retail heritage
- Significant scale across platforms
- Robust data capture enables more customized offers
- Analytics and data insights help drive growth
- Joint executive management of programs—1,000+ SYF FTEs dedicated to drive partner sales
- Collaboration with partners ensures sales teams are aligned with program goals
- Economic benefits and incentives align goals and drive profitable program growth

Sources for market data: Kantar Retail (2014 Mass & Apparel/Dept. market projections); IBIS World Research Group; CareCredit industry research; Joint Centers for Housing Studies, Harvard University; Consumer Electronics Association.

## Attracting New Partners

Retail Card	Payment Solutions	CareCredit
		

### We attract partners who value our:

- Experience & partnership—long history of improving sales, customer loyalty, and retention
- Differentiated capabilities:
  - Marketing and analytics
  - Innovation
  - Mobile and online
  - Underwriting and lifecycle management
  - On-site dedicated teams

### We seek deals that:

- Have an appropriate risk-reward profile
- Enable us to own key program aspects:
  - Underwriting
  - Collections

**Track record of winning programs**

# Fast-Growing Online Bank

## Growth Strategy

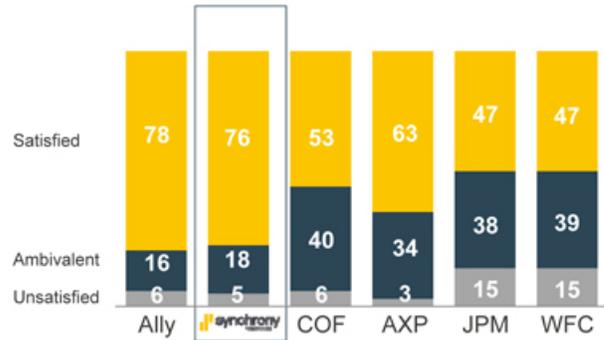
- ✓ Competitive rates and superior service afforded by low cost structure of online bank
- ✓ Opportunity to further leverage cross-sell opportunities with cardholder base
- ✓ Expand product suite – checking, debit, bill payment, small business deposit accounts
- ✓ Enhance Synchrony Bank Perks program

The image shows three promotional banners for Synchrony Bank. The first banner on the left promotes a savings account with rates of 1.25% and 1.05%. The middle banner features the 'perks' logo and a sailboat, advertising a 1.25% and 1.05% rate. The right banner promotes a 12-month CD with a 1.23% APY, stating it's 'EARN 5x THE NATIONAL AVERAGE' and includes a 'Learn more now' button.

This banner promotes a 24-month CD with a 1.45% APY. It includes the Synchrony logo, the text 'optimizer™ 24-Month CD', and a 'Learn more now' button. A large orange plus sign is on the right side.

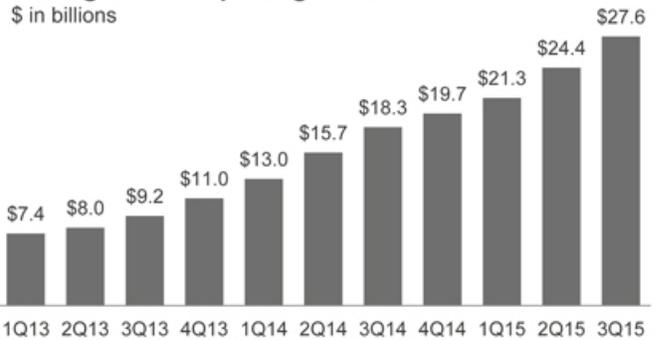


## High customer satisfaction scores



Source: Chadwick Martin Bailey, internally commissioned; April 2015

## Strong direct deposit growth



# Future Growth Opportunities

Opportunities	Examples
<p>✓ <b>Expand network:</b> Expand network capability and increase utility of cards</p>	<ul style="list-style-type: none"> <li>CareCredit</li> <li>CarCareOne</li> <li>Rite Aid</li> </ul> 
<p>✓ <b>Expand to new products and markets:</b> Leverage current capabilities to grow in under-penetrated markets and evaluate Synchrony-branded credit products</p>	<ul style="list-style-type: none"> <li>Evaluate targeted co-brand opportunities (e.g. Travel and Entertainment)</li> </ul> 
<p>✓ <b>Grow our small business platform:</b> Currently 1 million active Commercial accounts, \$11 billion annual purchase volume in 2014</p>	<ul style="list-style-type: none"> <li>Lowe's Pro Services</li> <li>Amazon Corporate Credit Line</li> <li>Sam's Club Business Credit Account</li> </ul> 
<p>✓ <b>Pursue inorganic opportunities:</b> Ability to leverage platform and enhance capabilities</p>	<ul style="list-style-type: none"> <li>Geographic expansion</li> <li>M&amp;A Opportunities</li> </ul> 

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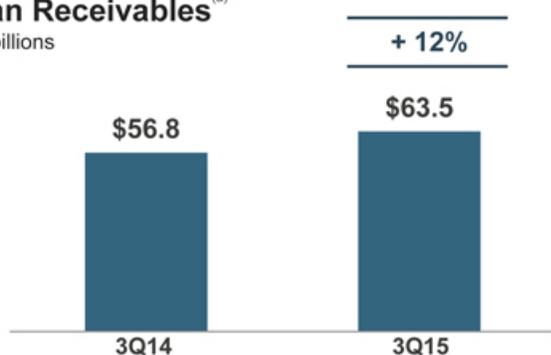
# Financial Performance



## Strong Operating Performance

### Loan Receivables<sup>(a)</sup>

\$ in billions



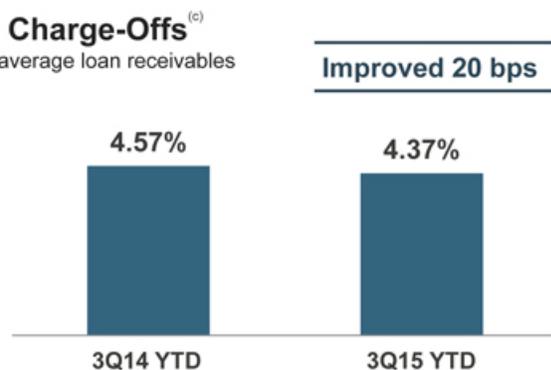
### Platform Revenue<sup>(b)</sup>

\$ in millions



### Net Charge-Offs<sup>(c)</sup>

% of average loan receivables



### Net Earnings

\$ in millions



(a) Period end balances, 3Q15 includes the acquisition of the BP portfolio completed in 2Q15.

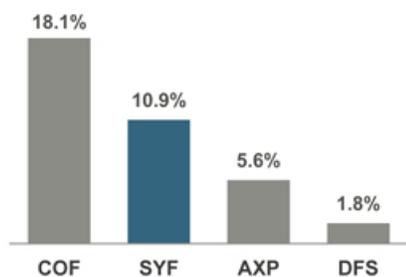
(b) Platform revenue is the sum of "interest and fees on loans," plus "other income," less "retailer share arrangements". See non-GAAP reconciliation in appendix.

(c) Includes loan receivables held for sale.

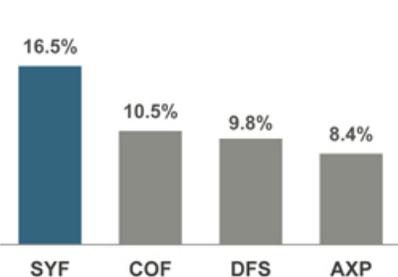
# Peer Comparison: 2Q15

## Significant Growth      Strong Margins      Strong Balance Sheet

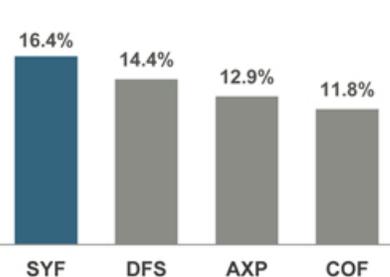
### Purchase Volume Growth<sup>(a)</sup>



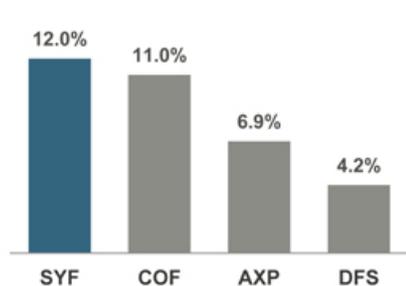
### Risk-Adjusted Yield<sup>(b)</sup>



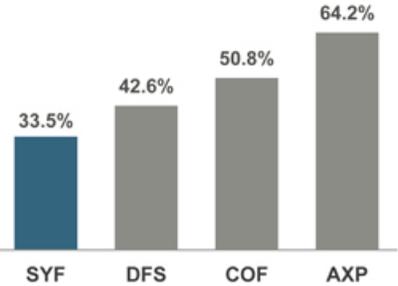
### CET1 Ratio<sup>(c)</sup>



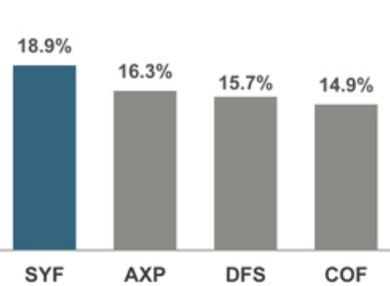
### Loan Receivables Growth<sup>(d)</sup>



### Efficiency Ratio<sup>(a)</sup>



### Liquidity % of Assets<sup>(e)</sup>



(a) Segment data for AXP-U.S Card Services and COF-Domestic Credit Card. Other data-total company level.  
 (b) SYF yield calculated as loan receivable yield less net charge-off rate. Peer information calculated as credit card yield less net charge-off rate on credit cards.  
 (c) CET1 ratios are on an estimated, fully phased-in basis. See non-GAAP reconciliation in appendix.

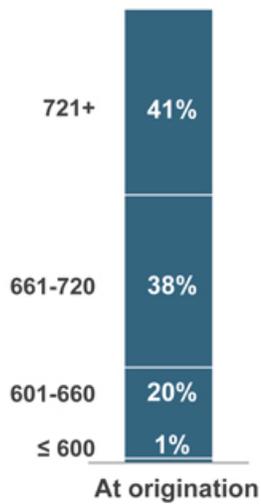
(d) Segment data for AXP-U.S Card Services, COF-Domestic Credit Card, and DFS-Credit Card. SYF-total company level and includes the acquisition of the BP portfolio.  
 (e) For AXP, DFS, and SYF calculated as: (cash and cash equivalents + investment securities) / total assets. COF calculated as: (cash and cash equivalents + AFS securities) / total assets.

Sources: Company filings and SNL.  
 Purchase volume and loan receivables growth are 2Q15 vs. 2Q14.

# Focus on Higher Quality Asset Base

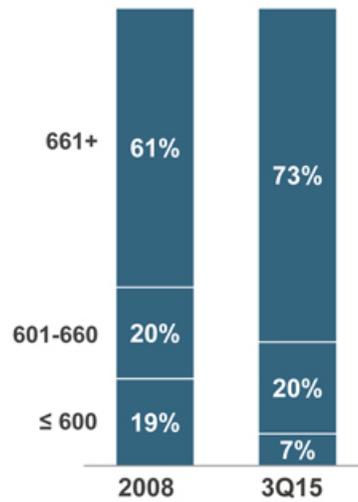
## Disciplined Underwriting

FICO, consumer accounts opened since beginning of 2010



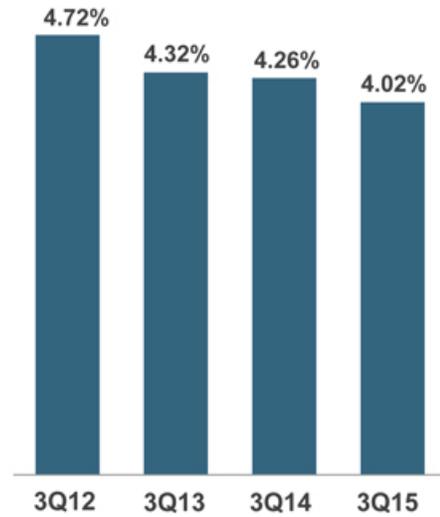
## Stronger Portfolio

U.S. consumer FICO<sup>(a)</sup>



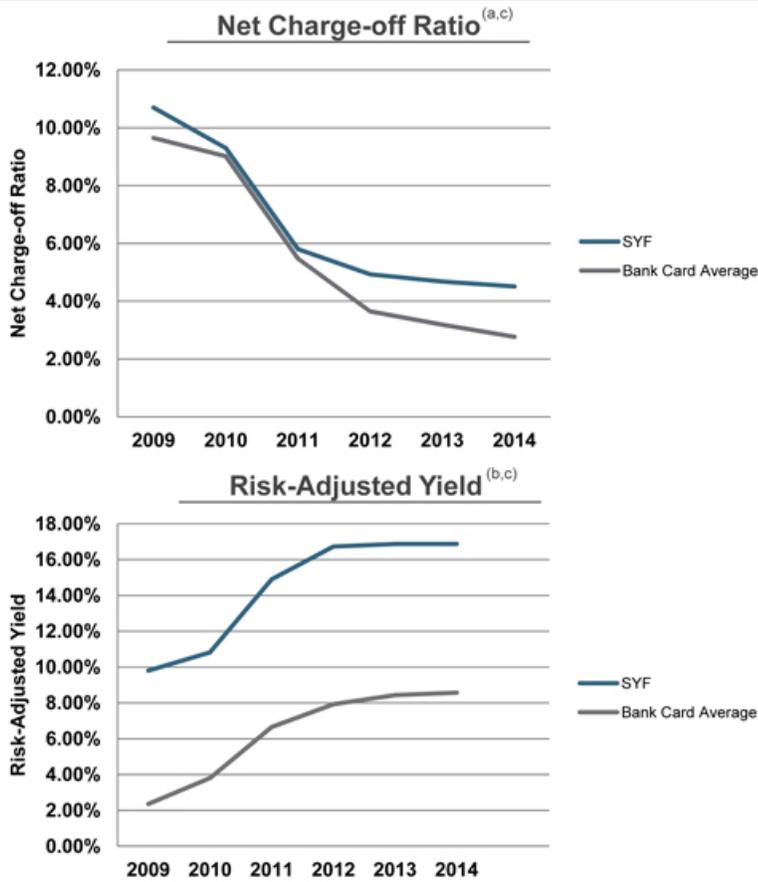
## Delinquency Performance

30+ days past due as a % of period-end loan receivables



- Synchrony Financial controls underwriting and credit line decisions
- Focus on stronger underwriting has led to higher quality portfolio
  - 73% of loan receivables have FICO > 660

# Historical Net Charge-Offs & Risk-Adjusted Yield



## Delivered Strong Risk-Adjusted Returns

- Net charge-off performance was generally consistent with general purpose card issuers during the financial crisis
- Risk-adjusted yield outperformed general purpose card issuers by >700 bps through the financial crisis
- Risk-adjusted yield outperformance has improved post-crisis to over 800 bps

(a) Peers include: AXP US Card Services, BAC US Credit Card, C Citi-Branded Cards North America, COF Domestic Card, DFS Credit Card, JPM Credit Card, and WFC Consumer Credit Card. SYF – total company level.

(b) Peers include: AXP US Card Services, BAC US Credit Card, C Citi-Branded Cards North America, COF Domestic Card, DFS Credit Card, and WFC Consumer Credit Card. SYF – total company level. SYF yield calculated as loan receivable yield less net charge-off rate. Peer information calculated as credit card yield less net charge-off rate on credit cards. Citi-Branded Card yield calculated as average quarterly yield less net charge-off rate on credit cards.

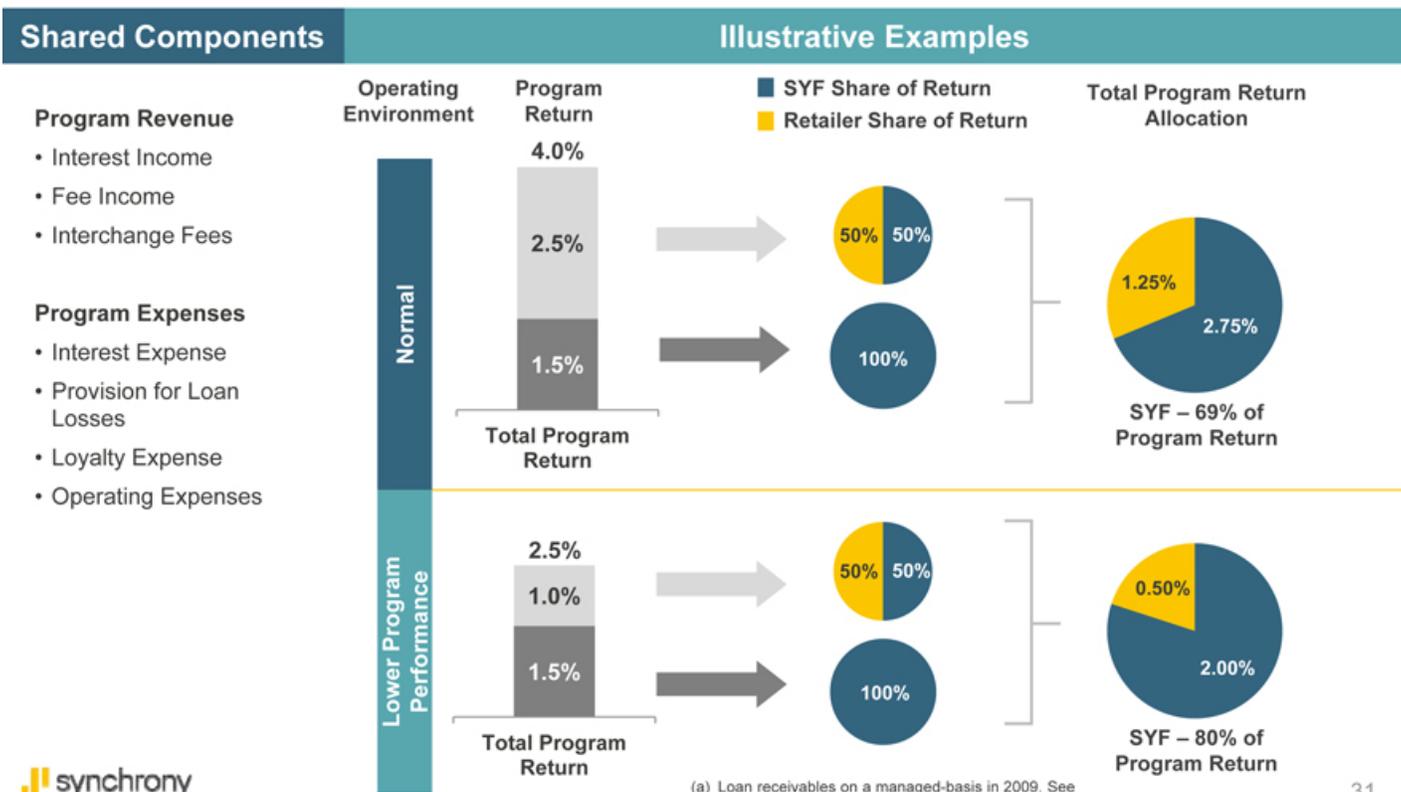
(c) Data on a managed-basis for 2009. See non-GAAP reconciliation in appendix.

Source: Company filings.

# Retailer Share Arrangements (RSA)

Provides a countercyclical buffer in stressed environments:

2014 RSAs were **4.5%** of average loan receivables  
 2009 RSAs were **1.6%** of average loan receivables<sup>(a)</sup>

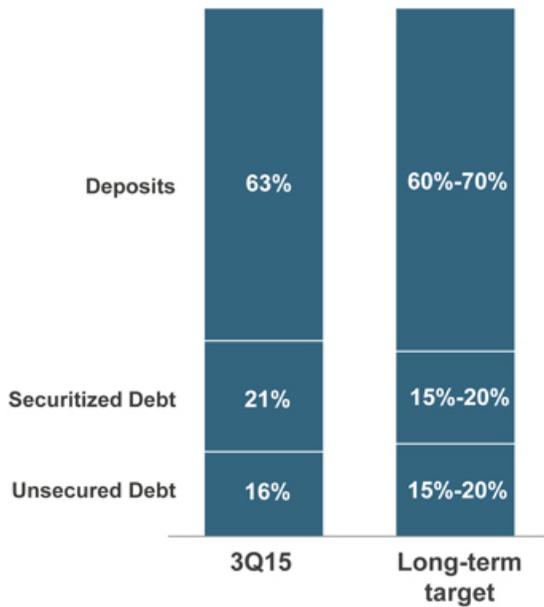


(a) Loan receivables on a managed-basis in 2009. See non-GAAP reconciliation in appendix.

# Diverse Funding Sources and Strong Liquidity

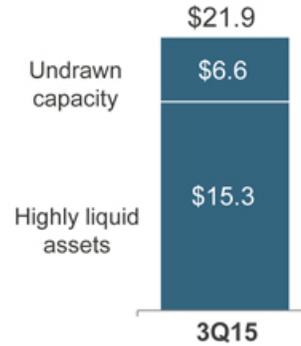
## Diverse Funding Sources

% of liabilities excluding non-debt liabilities



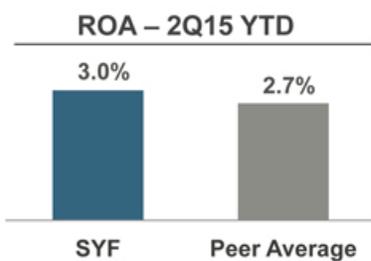
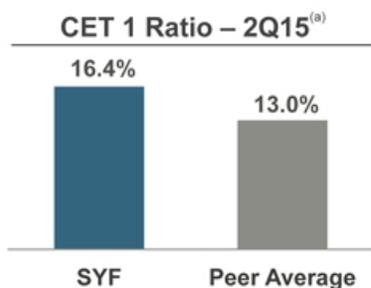
## Strong Liquidity Profile

\$ in billions



- ✓ Substantial liquidity: \$21.9 billion as of 3Q15, including undrawn securitization capacity
- ✓ Diverse and stable funding sources
- ✓ Fast-growing direct deposit platform to support growth
- ✓ SYF positioned neutral to slightly asset sensitive

## Strong Capital Profile



### Strong Position Relative to Peers

- Current level of capital well above peers
- Generating solid relative earnings power
- Significant capital return opportunity over the long-term<sup>(b)</sup>

### Capital Deployment Priorities

1. Organic growth
2. Program acquisitions
3. Dividends
4. Share buybacks
5. M&A Opportunities

## Performance Exceeding 2015 Outlook

	2015 Outlook <sup>(a)</sup>	3Q15 YTD	Drivers
Loan Receivables Growth	6% - 8%	12%	Strategies delivering stronger organic growth
Net Interest Margin	15.0% - 15.5%	15.8%	Excess liquidity utilization
Net Charge-off Rate	Stable	(20) bps	Improved credit profile
Efficiency Ratio	< 34%	33.3%	Reflects stand-alone costs
ROA	2.5% - 3.0%	3.0%	Strong growth, better margin and credit performance, expenses on target

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# Strategic Priorities

## Grow our business through our three sales platforms

- Grow existing retailer penetration
- Add new partners and programs that meet our return and risk thresholds
- Evaluate growth opportunities

## Expand robust data, analytics and technology offerings

- Accelerate capabilities: marketing, analytics, and loyalty
- Continue to leverage developments across digital and mobile technologies

## Position business for long-term growth

- Build Synchrony Bank into a leading full-scale online bank—develop broad product suite to increase loyalty, diversify funding and drive profitability
- Explore opportunities to expand the core business (e.g., grow small business platform)

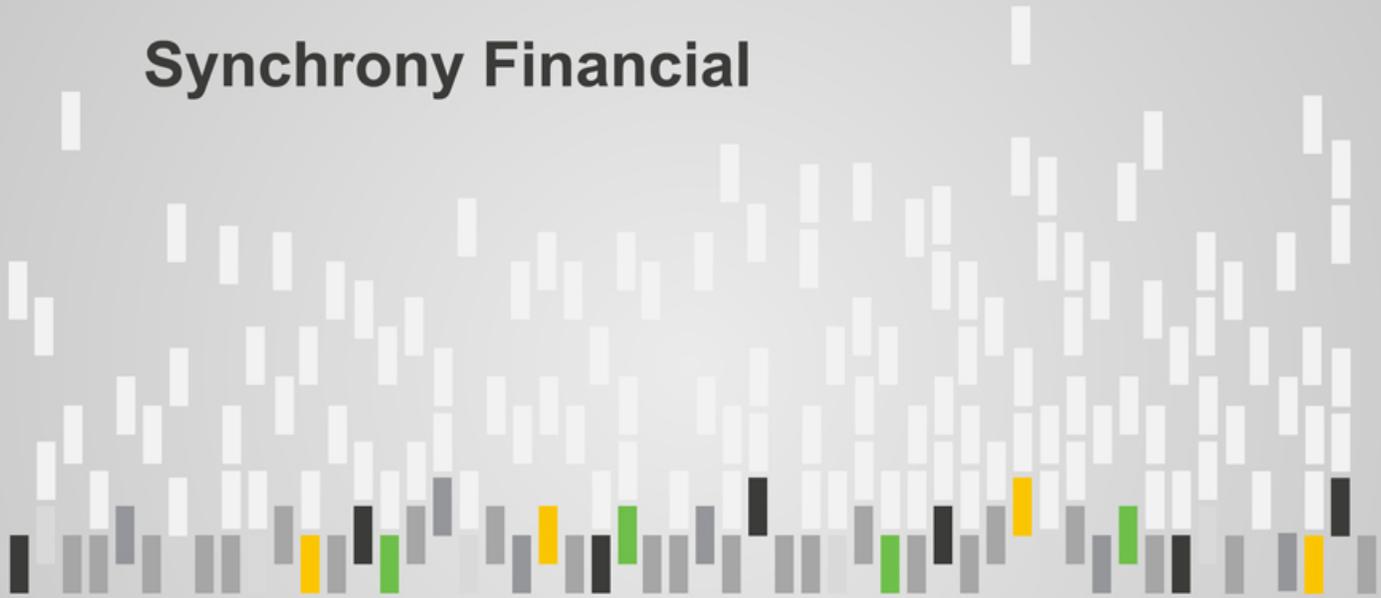
## Operate with a strong balance sheet and financial profile

- Maintain strong capital and liquidity
- Deliver earnings growth at attractive returns

## Leverage strong capital position

- Organic growth, program acquisitions, and start-up opportunities
- Return capital to shareholders through dividends and share repurchases
- Invest in capability enhancing technologies and businesses

# Synchrony Financial



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# Appendix



## Summary of Recent Financial Information<sup>(a)</sup>

(\$ in millions)

<b>Growth metrics</b>	<b>1Q15</b>	<b>2Q15</b>	<b>3Q15</b>	<b>3Q15 YTD</b>	<b>VPYTD%</b>
Loan receivables	\$58,248	\$61,431	\$63,520	\$63,520	11.9%
Purchase volume	\$23,139	\$28,810	\$29,206	\$81,155	11.1%
<b>Statement of earnings</b>					
Interest income	\$3,150	\$3,177	\$3,392	\$9,719	8.2%
Interest expense	<u>275</u>	<u>270</u>	<u>289</u>	<u>834</u>	<u>30.3%</u>
<b>Net interest income</b>	<b>2,875</b>	<b>2,907</b>	<b>3,103</b>	<b>8,885</b>	<b>6.5%</b>
Retailer share arrangements	<u>(660)</u>	<u>(621)</u>	<u>(723)</u>	<u>(2,004)</u>	<u>6.8%</u>
<b>Net interest income, after retailer share arrangements</b>	<b>2,215</b>	<b>2,286</b>	<b>2,380</b>	<b>6,881</b>	<b>6.4%</b>
Provision for loan losses	<u>687</u>	<u>740</u>	<u>702</u>	<u>2,129</u>	<u>0.4%</u>
<b>Net interest income, after retailer share arrangements and provision for loan losses</b>	<b>1,528</b>	<b>1,546</b>	<b>1,678</b>	<b>4,752</b>	<b>9.4%</b>
Other income	101	120	84	305	(5.6)%
Other expense	<u>746</u>	<u>805</u>	<u>843</u>	<u>2,394</u>	<u>12.1%</u>
<b>Earnings before provision for income taxes</b>	<b>883</b>	<b>861</b>	<b>919</b>	<b>2,663</b>	<b>5.1%</b>
Provision for income taxes	<u>331</u>	<u>320</u>	<u>345</u>	<u>996</u>	<u>4.3%</u>
<b>Net earnings</b>	<b>\$552</b>	<b>\$541</b>	<b>\$574</b>	<b>\$1,667</b>	<b>5.6%</b>
<b>Key metrics</b>					
Return on assets	3.0%	2.9%	2.9%	3.0%	(0.4) pts.
Net interest margin	15.79%	15.77%	15.97%	15.81%	(199) bps.
Efficiency ratio	32.2%	33.5%	34.2%	33.3%	1.8 pts.
Net charge-offs as a % of average loan receivables <sup>(b)</sup>	4.53%	4.63%	4.02%	4.37%	(20) bps.

(a) Unaudited financial information.

(b) Average loan receivables includes held for sale.

## Non-GAAP Reconciliation

The following table sets forth each component of our platform revenue for periods indicated below.

(\$ in millions)	Quarter Ended						Nine Months Ended		Twelve Months Ended		
	Mar 31, 2014	Jun 30, 2014	Sep 30, 2014	Dec 31, 2014	Mar 31, 2015	Jun 30, 2015	Sep 30, 2015	Sep 30, 3Q'14	Sep 30, 3Q'15	Dec 31, 2014	Sep 30, 2015
<b>Platform Revenue</b>											
Total:											
Interest and fees on loans	\$2,928	\$2,920	\$3,116	\$3,252	\$3,140	\$3,166	\$3,379	\$8,964	\$9,685	\$12,216	\$12,937
Other income	115	112	96	162	101	120	84	323	305	485	467
Retailer share arrangements	(594)	(590)	(693)	(698)	(660)	(621)	(723)	(1,877)	(2,004)	(2,575)	(2,702)
Platform revenue	\$2,449	\$2,442	\$2,519	\$2,716	\$2,581	\$2,665	\$2,740	\$7,410	\$7,986	\$10,126	\$10,702
Retail Card:											
Interest and fees on loans	\$2,178	\$2,158	\$2,299	\$2,405	\$2,337	\$2,335	\$2,508	\$6,635	\$7,180	\$9,040	\$9,585
Other income	96	92	78	141	86	107	70	266	263	407	404
Retailer share arrangements	(584)	(577)	(683)	(686)	(651)	(606)	(708)	(1,844)	(1,965)	(2,530)	(2,651)
Platform revenue	\$1,690	\$1,673	\$1,694	\$1,860	\$1,772	\$1,836	\$1,870	\$5,057	\$5,478	\$6,917	\$7,338
Payment Solutions:											
Interest and fees on loans	\$372	\$379	\$405	\$426	\$403	\$412	\$442	\$1,156	\$1,257	\$1,582	\$1,683
Other income	8	8	7	9	5	4	5	23	14	32	23
Retailer share arrangements	(9)	(12)	(9)	(11)	(8)	(14)	(13)	(30)	(35)	(41)	(46)
Platform revenue	\$371	\$375	\$403	\$424	\$400	\$402	\$434	\$1,149	\$1,236	\$1,573	\$1,660
CareCredit:											
Interest and fees on loans	\$378	\$383	\$412	\$421	\$400	\$419	\$429	\$1,173	\$1,248	\$1,594	\$1,669
Other income	11	12	11	12	10	9	9	34	28	46	40
Retailer share arrangements	(1)	(1)	(1)	(1)	(1)	(1)	(2)	(3)	(4)	(4)	(5)
Platform revenue	\$388	\$394	\$422	\$432	\$409	\$427	\$436	\$1,204	\$1,272	\$1,636	\$1,704

## Non-GAAP Reconciliation

The following table sets forth a reconciliation of each component of our capital ratios to the comparable GAAP component.

	\$ in millions at June 30, 2015	\$ in millions at September 30, 2015
<b><u>COMMON EQUITY MEASURES</u></b>		
GAAP Total common equity .....	\$11,578	\$12,158
Less: Goodwill .....	(949)	(949)
Less: Intangible assets, net .....	(575)	(646)
<b>Tangible common equity .....</b>	<b>\$10,054</b>	<b>\$10,563</b>
Adjustments for certain deferred tax liabilities and certain items in accumulated comprehensive income (loss) .....		
	293	291
<b>Basel III – Common equity Tier 1 (fully phased-in) .....</b>	<b>\$10,347</b>	<b>\$10,854</b>
Adjustments related to capital components during transition .....	331	375
<b>Basel III – Common equity Tier 1 (transition) .....</b>	<b>\$10,678</b>	<b>\$11,229</b>
<b>Risk-weighted assets – Basel III (fully phased-in) .....</b>	<b>\$62,970</b>	<b>\$65,278</b>
<b>Risk-weighted assets – Basel III (transition) .....</b>	<b>\$61,985</b>	<b>\$64,244</b>

## Non-GAAP Reconciliation

The following table sets forth a reconciliation between GAAP results and non-GAAP managed-basis results for 2009.

	<b>Twelve months ended December 31, 2009</b>
<u>Net charge-offs as a % of average loan receivables, including held for sale:</u>	
GAAP	11.3%
Securitization adjustments	<u>(0.6)%</u>
Managed-basis	10.7%
<u>Interest and fees on loans as a % of average loan receivables, including held for sale:</u>	
GAAP	19.7%
Securitization adjustments	<u>0.8%</u>
Managed-basis	20.5%
<u>Retailer share arrangements as a % of average loan receivables, including held for sale:</u>	
GAAP	3.4%
Securitization adjustments	<u>(1.8)%</u>
Managed-basis	1.6%
<u>Risk-adjusted yield<sup>(a)</sup>:</u>	
GAAP	8.4%
Securitization adjustments	<u>1.4%</u>
Managed-basis	9.8%

(a) Risk-adjusted yield is equal to interest and fees on loans as a % of average loan receivables less net charge-offs as a % of average loan receivables.

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# Cautionary Note Regarding Forward-Looking Statements



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## Cautionary Note Regarding Forward-Looking Statements

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This presentation contains certain forward-looking statements. Forward-looking statements may be identified by words such as "outlook," "expects," "intends," "anticipates," "plans," "believes," "seeks," "targets," "estimates," "will," "should," "may" or words of similar meaning, but these words are not the exclusive means of identifying forward-looking statements. Forward-looking statements are based on management's current expectations and assumptions, and are subject to inherent uncertainties, risks and changes in circumstances that are difficult to predict. As a result, actual results could differ materially from those indicated in these forward-looking statements. Factors that could cause actual results to differ materially include global political, economic, business, competitive, market, regulatory and other factors and risks, such as: the impact of macroeconomic conditions and whether industry trends we have identified develop as anticipated; retaining existing partners and attracting new partners, concentration of our platform revenue in a small number of Retail Card partners, promotion and support of our products by our partners, and financial performance of our partners; our need for additional financing, higher borrowing costs and adverse financial market conditions impacting our funding and liquidity, and any reduction in our credit ratings; our ability to securitize our loans, occurrence of an early amortization of our securitization facilities, loss of the right to service or subservice our securitized loans, and lower payment rates on our securitized loans; our reliance on dividends, distributions and other payments from Synchrony Bank; our ability to grow our deposits in the future; changes in market interest rates and the impact of any margin compression; effectiveness of our risk management processes and procedures, reliance on models which may be inaccurate or misinterpreted, our ability to manage our credit risk, the sufficiency of our allowance for loan losses and the accuracy of the assumptions or estimates used in preparing our financial statements; our ability to offset increases in our costs in retailer share arrangements; competition in the consumer finance industry; our concentration in the U.S. consumer credit market; our ability to successfully develop and commercialize new or enhanced products and services; our ability to realize the value of strategic investments; reductions in interchange fees; fraudulent activity; cyber-attacks or other security breaches; failure of third parties to provide various services that are important to our operations; disruptions in the operations of our computer systems and data centers; international risks and compliance and regulatory risks and costs associated with international operations; alleged infringement of intellectual property rights of others and our ability to protect our intellectual property; litigation and regulatory actions; damage to our reputation; our ability to attract, retain and motivate key officers and employees; tax legislation initiatives or challenges to our tax positions and state sales tax rules and regulations; significant and extensive regulation, supervision, examination and enforcement of our business by governmental authorities, the impact of the Dodd-Frank Act and the impact of the CFPB's regulation of our business; changes to our methods of offering our CareCredit products; impact of capital adequacy rules; restrictions that limit Synchrony Bank's ability to pay dividends; regulations relating to privacy, information security and data protection; use of third-party vendors and ongoing third-party business relationships; failure to comply with anti-money laundering and anti-terrorism financing laws; effect of General Electric Capital Corporation being subject to regulation by the Federal Reserve Board both as a savings and loan holding company and as a systemically important financial institution; GE not completing the separation from us as planned or at all, GE's inability to obtain savings and loan holding company deregistration (GE SLHC Deregistration) and GE continuing to have significant control over us; any conditions of the Federal Reserve Board approval required for us to continue to be a savings and loan holding company; our need to establish and significantly expand many aspects of our operations and infrastructure; loss of association with GE's strong brand and reputation; limited right to use the GE brand name and logo and need to establish a new brand; GE's significant control over us; terms of our arrangements with GE may be more favorable than what we will be able to obtain from unaffiliated third parties; obligations associated with being a public company; our incremental cost of operating as a standalone public company could be substantially more than anticipated; GE could engage in businesses that compete with us, and conflicts of interest may arise between us and GE; and failure caused by us of GE's distribution of our common stock to its stockholders in exchange for its common stock to qualify for tax-free treatment, which may result in significant tax liabilities to GE for which we may be required to indemnify GE.

For the reasons described above, we caution you against relying on any forward-looking statements, which should also be read in conjunction with the other cautionary statements that are included elsewhere in this presentation and in our public filings. You should not consider any list of such factors to be an exhaustive statement of all of the risks, uncertainties, or potentially inaccurate assumptions that could cause our current expectations or beliefs to change. Further, any forward-looking statement speaks only as of the date on which it is made, and we undertake no obligation to update or revise any forward-looking statement to reflect events or circumstances after the date on which the statement is made or to reflect the occurrence of unanticipated events, except as otherwise may be required by law.